



Forensic Consulting Report

Report Date: April 30, 2019

**ADAMS COUNTY, COLORADO  
CLERK & RECORDER**

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## EXECUTIVE SUMMARY

Eide Bailly LLP (hereinafter referred to as “we,” “our,” or “us”) conducted a forensic consulting examination on behalf of Adams County, Colorado Clerk & Recorder’s office (“Adams County”) regarding the misplaced/delayed 2018 general election ballots.

Based on our examination, it appears a breakdown in communication between the employees of vendors involved in the delivery of Adams County 2018 general election ballots resulted in a delayed delivery of approximately **61,000** ballots.

As a byproduct of internal investigations conducted by Adams County staff and K&H Integrated Print Solutions (“K&H”), Adams County has reviewed and updated procedures, where necessary, to mitigate the risk of delayed ballots affecting future elections.

***Certain names and related information have been included within this report and accompanying workpapers without being redacted for reporting purposes. Adams County should consider redacting this information as deemed necessary prior to any disclosure to third parties.***

The services provided in this matter adhere to the applicable American Institute of Certified Public Accountants’ Statement on Standards for Consulting Services and the applicable Certified Fraud Examiner Code of Professional Standards established by the Association of Certified Fraud Examiners.

## INFORMATION CONSIDERED

We performed the following procedures during the engagement:

### DOCUMENTS EXAMINED:

- K&H Root Cause Analysis Report for Adams County, Colorado dated 10.23.2018 (**Bates 01-41**).
- Colorado Department of State, Adams County mail ballots letter dated 10.24.2018 (**Bates 42-43**).
- Various email exchanges, 2018 Adams County general election polling information.
- Photos of shipment **981-911092** after being opened upon its arrival at the US Postal facility for second delivery attempt (**Bates 44-45**).

### DISCUSSIONS WITH:

- Amos, Erin – Adams County Ballot Processing Manager.
- Bucks, Shannon – Adams County Voter Records Manager.
- Coburn, Christi – Adams County Chief Deputy Clerk & Recorder, Elections.
- Etzler, Rick – XPO Logistics, Service Center Manager
- Haines, David – K&H Integrated Print Solutions, Senior VP, CTO.
- Jackson, Julie – Adams County Communications Specialist.
- Moorhouse, Brad – K&H Integrated Print Solutions, Senior Operations Manager.
- Rupert, David – United States Postal Service, Colorado Public Information Officer.
- Thornton, Caleb – Colorado Secretary of State, Legal Unit Manager.

## BACKGROUND

We were engaged by Adams County on March 4, 2019 to conduct a forensic consulting examination of the occurrences related to approximately **61,000** misplaced/delayed mail-in ballots for the 2018 general election.

In October 2018, Adams County worked with K&H in the State of Washington to draft, address, print, and ship the mail-in ballots for the county general election. The agreement between Adams County and K&H required the ballots to be delivered to a US Postal Service facility in Henderson, Colorado on Monday, October 15, 2018. According to the information examined, **4** semi-tractor trailers were used to transport the complete order of ballots from the K&H facility to Colorado. All **4** trailers were taken to the US Postal facility on October 15, 2018. However, only **3** of the trucks were accepted for delivery. Later on the same day, the rejected shipment was shuttled back to the XPO Logistics (“XPO”) shipping facility in Henderson and secured.

On the morning of Monday, October 22, 2018, Adams County staff identified approximately **61,000** ballots had never been processed for mailing and research began to determine what had caused the delay. Adams County staff contacted the US Postal facility and made their concerns known. The postal service searched the US Postal facility in Henderson, Colorado for the ballots, but none were located. This information was relayed to Adams County who then contacted K&H about the issue. K&H then agreed to conduct research to determine the disposition of the misplaced/delayed ballots. K&H determined the trailer containing the misplaced/delayed ballots was located at the XPO facility in Henderson. This information was provided to Adams County staff.

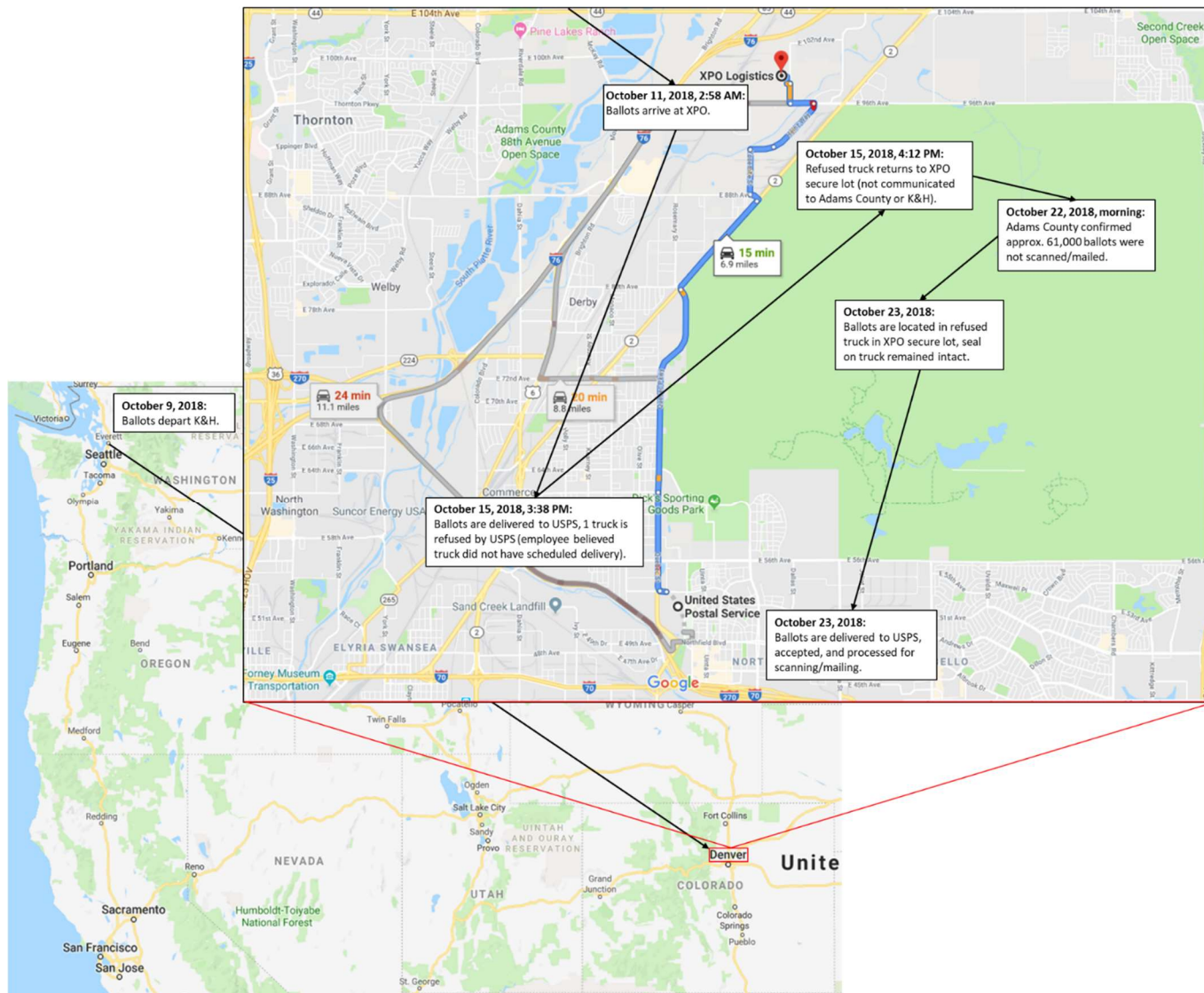
Former Adams County, Clerk & Recorder, Stan Martin (“Martin”) then contacted XPO to confirm the trailer in question was still there. Arrangements were then made to have the shipment returned to the US Postal facility. Martin and Amos then met the shipment at the postal facility.

Once the seal on the trailer was broken and the trailer door was opened, Martin took photos of the shipping pallets containing the misplaced/delayed ballots. These photos show the pallets were shrink wrapped and secured in the trailer (**Bates 44-45**). All the ballots were then unloaded and placed into the mailing process.

Adams County initiated a comprehensive review to gain a better understanding of what had occurred to cause the ballots to be delayed. We were engaged as a component of Adams County's review process.

# ▶▶▶ TIMELINE OF SIGNIFICANT EVENTS - LOGISTICS

We created the following graphical timeline of significant events related to the delayed/misplaced mail-in ballots was created based on our conversations and review of records produced to date.



## RECAP OF DISCUSSIONS

We had several conversations with Adams County, XPO, US Postal, and Colorado Secretary of State personnel. The following sections recap relevant details from our discussions with these individuals.

### *Discussion with Erin Amos*

On March 14, 2019, we met with Amos in her office at the Adams County complex in Brighton, Colorado. The purpose of this meeting was to discuss the 2018 election and what had transpired regarding the misplaced/delayed ballots. The following is a summary of our conversation:

- Amos is the Ballot Processing Manager for Adams County and has held this position for **2** years. However, she has worked in the election ballot area for over **10** years prior to accepting the position with Adams County.
- Amos' job duties include several aspects regarding election ballots. Those aspects being:
  - She assists with designing the ballot.
  - She assists with proofing the ballot design for proper layout.
  - She provides the printer with updated voter names and mailing addresses.
  - She travels to the printer to check random ballots packages during printing for proper layout.
    - Amos was onsite at K&H October 3, 2018 through October 4, 2018 to witness the production and assembly of the Adams County ballots.
    - She pulled approximately **100** ballot packets for proofing and found no issues.
  - Amos uses an electronic ballot tracking software to review the number of ballots being scanned/mailed daily.



- On October 11, 2018 at 9:16 am MST, Amos received an email from K&H documenting a delivery appointment time for Adams County ballots with the US Postal facility.
  - Appointment number: **123533661**.
  - Time: 9:00 am MST.
  - Date: October 15, 2018.
- On October 15, 2018 at 10:39 am MST, Amos received an email from K&H documenting all election mail had been delivered to the postal facility.
- During the week of October 15, 2018, Amos reviewed mailing information on a regular basis. Towards the end of the week, Amos said she had noticed a number of ballots, approximately **61,000**, had not yet been scanned/mailed.
- On the evening of October 19, 2018, Amos reviewed the ballot tracking system and saw the number of un-scanned/mailed ballots staying consistent.
- On the morning of October 22, 2018, Amos checked the ballot tracking system and found the un-scanned/mailed ballots had still not been processed. The following actions were taken the same day:
  - Amos contacted K&H to inquire if they had been informed of any issue. Amos was informed they had a delivery notice and would try to determine what happened.
  - Amos then contacted Donna Walker (“Walker”), US Postal Election Coordinator for Colorado, and explained the situation. Walker said she would have the postal facility check for the ballots.
  - At this point, Amos also informed Martin of the situation and he began to research what may have taken place.
  - Later in the day, Amos was informed by Walker that the ballots were not located at the postal facility.
  - Martin then contacted XPO and requested they check their facility for the ballots. When this was done, the trailer containing the ballots was located at the facility and was still locked and a new seal had been placed on the trailer upon its return

from the postal facility. Amos and Martin then began having discussions about getting the trailer returned to the postal facility.

- Amos then spoke with Walker again and was told no shipping paperwork had been provided at the time of delivery and that was the reason for the delivery refusal.
  - Once a delivery time was determined, Amos and Martin, went to the postal facility to witness the delivery. When the truck arrived, Martin took some photos of the shipping pallets. Amos agreed to share these photos with us.
  - Amos and Martin then witnessed the ballots being unloaded and moved into the postal facility for processing.
- Upon our review of these photos, it appears the shrink wrap around the pallets is intact with a white and green neon “ballots only” sign attached.
  - When asked if she could pinpoint any major difference on how the ballots were handled this election cycle compared to previous ones, Amos said in previous ballot deliveries, Adams County staff had been allowed on the loading dock. However, this time, they were informed US Postal would no longer permit non-employees on the loading dock for safety purposes. She also added that policy has been changed for all future ballot deliveries as Adams County staff will be present at the time of ballot delivery.
  - Amos also added that K&H has added additional review procedures to their delivery protocol to mitigate ballot delivery issues in the future.

### ***Discussion with Shannon Bucks***

On March 15, 2019, we met with Shannon Bucks (“Bucks”) in her office at the Adams County complex in Brighton, Colorado. This meeting was held to discuss the 2018 election and what had transpired regarding the misplaced/delayed ballots. The following is a summary of our conversation:

- Bucks is the Voter Records Manager for Adams County and has held this position since 2015.

- During election years, Bucks is responsible for opening and maintaining election call centers for Adams County voters to call for voting assistance.
- Bucks noticed more incoming calls than in previous elections regarding ballots not being received.
- Bucks said she spoke with Amos and learned the matter was already being investigated.
- Bucks knows Amos can track ballots electronically and is in continuous contact with the printing vendor.
- After a series of searches, the ballots were located in a secured lot at XPO.
- Once located, Amos and Martin went to the postal facility to witness the delivery.
- Bucks said she was shown some photographs taken by Martin while at the postal facility, of the ballots while they were still inside the trailer. Bucks also believes Amos has copies of these photos.

Bucks does not believe the delay in the delivery of the ballots caused any changes in voter turnout and has not been contacted by any voter who was concerned their vote had not been counted.

### *Discussion with Christi Coburn*

On March 15, 2019, we met with Christi Coburn (“Coburn”) in her office at the Adams County complex in Brighton, Colorado. This meeting was held to discuss the 2018 election and what had transpired regarding the misplaced/delayed ballots. The following is a summary of our conversation:

- Coburn is the Chief Deputy Clerk & Recorder for the elections department for Adams County and has held this position since 2015.
- She also served as the Elections Administrator for the 2018 election.
- Coburn supervises Amos and Bucks.

- Coburn said Amos was responsible for working with the printing vendor to get mail in ballots printed and shipped to a postal facility in Colorado.
- She knew Amos had the ability to track the mailing of the ballots and that the printing vendor had the ability to track their shipments via GPS.
- During the week of October 15, 2018, Coburn was aware of more incoming calls from county voters about non-delivered ballots.
- On October 22, 2018, it became obvious a large number of ballots for a specific area of the county had not been scanned/mailed and Amos began researching what had transpired.
- When this information became common knowledge, Martin took the lead in press releases and contact with media.
- Coburn learned the search conducted by Amos had located the trailer containing the ballots, which had been in a secure lot of XPO and arrangements were being made to have the trailer returned to the postal facility.
- When the trailer was returned to the postal facility, Coburn said Amos and Martin went there to witness the delivery.
- When Amos and Martin returned, Coburn learned the trailer was secured and all shipping pallets appeared untouched. It was also reported the postal delivery person who originally refused the shipment claimed the shipping paperwork was not present at the time of delivery.
- Coburn said additional procedures had been put into place to minimize the chances of an incident like this occurring in the future.
- When asked about the election turnout, Coburn said she had no information the election turnout had been affected. She also said Amos would be able to research those results.
- Coburn was also convinced Adams County staff had done everything they could to resolve this matter as quickly as possible.

### *Discussion with Julie Jackson*

On March 21, 2019, we spoke on the telephone with Julie Jackson (“Jackson”) to discuss the 2018 election and what had transpired regarding the misplaced/delayed ballots. The following is a summary of our conversation:

- Jackson is a Communication Specialist for Adams County and has been in her current position since January 2019 due to a consolidation of county departments.
- Jackson worked with the election department during the 2018 election.
- During the week of October 15, 2018, a number of calls were coming into Adams County regarding non-delivered ballots. Jackson said that was not unusual due to mailing differences.
- Once it was determined ballots had apparently been misplaced/delayed, press releases were formatted and provided to news outlets as well as included via links in emails sent to individuals whom had registered their email address with Adams County.
- Jackson said she knew Amos was in continuous contact with Adams County’s K&H contact, Melissa Alexander (“Alexander”), as well as Adams County’s postal liaison, Walker
- The misplaced/delayed ballots were located the morning of Tuesday, October 23, 2018 in a secured lot of XPO. The same day, arrangements were made to have them returned to the postal facility used by Adams County.
- Jackson said Amos and Martin went to the postal facility to witness the delivery and confirm the security of the ballots. It was her understanding the trailer was still sealed and the shipping paperwork was attached to a pallet inside the trailer when it was opened.
- Jackson mentioned additional procedures had been put into place by Adams County as well as by K&H to minimize the risk of delayed ballots in the future.

- Jackson believes Adams County staff worked diligently to resolve this matter when it came to light. Jackson believes the procedures in place at the time worked correctly since the delayed ballots were identified and located in a short period of time.

### *Discussion with David Rupert*

On March 22, 2019, we spoke on the telephone with David Rupert (“Rupert”) to discuss the 2018 election and what had transpired regarding the misplaced/delayed ballots. The following is a summary of our conversation.

- Rupert is the public information officer for the US Postal Service and was aware of the matter surrounding the ballots.
- Rupert said the postal staff had rejected the trailer at the postal facility because shipping paperwork was not provided by the driver. We informed Rupert that we had been told shipping paperwork for each of the **4** trailers containing the ballots, had been attached to each shipment in the same manner by US Postal employees in Washington when the trailers were loaded and inspected. This would include the **3** trailers which were accepted for delivery. Rupert said it was the driver’s responsibility to provide the paperwork upon delivery.
- We also informed Rupert we had been provided with a copy of the paperwork showing the postal employees name who had refused delivery of the shipment in question.
- Rupert was asked if we would be able to speak with this employee. Rupert said he was not at liberty to allow the employee to be interviewed.
- As the conversation was being concluded, we informed Rupert that we had been told the US Postal Inspector Service had conducted an internal review of what had taken place during delivery of the Adams County ballots. We requested a copy of the report. Rupert said he was not at liberty to provide us copy of the report.

### *Discussion with Caleb Thornton*

On March 26, 2019, we spoke on the telephone with Caleb Thornton (“Thornton”) to discuss the 2018 election and what had transpired regarding the misplaced/delayed ballots. The following is a summary of our conversation.

- Thornton is the Legal Unit Manager with the Colorado Secretary of State and serves as the main liaison between the Colorado Secretary of State’s Office and the US Postal Service regarding election ballots.
- During the election process, Thornton keeps an eye on mailing process for all mail-in ballots. He is tasked with making sure any issue is handled quickly.
- During the time mail-in ballots are being delivered, Thornton said it was not unusual for his office to be called about non-delivered ballots. Due to the number of ballots, it can take a few days for all ballots to be mailed.
- Most large counties use the same US Postal facility in Henderson, Colorado for ballot processing.
- On Friday, October 19, 2018, Thornton spoke with his contact at the postal facility about potentially misplaced ballots. The postal facility was checked, and no ballots were found.
- On Monday, October 22, 2018, Thornton spoke with Amos and learned the missing ballots were all for **1** area of Adams County.
- Thornton said he knew the postal facility was contacted again and a complete search of the facility was conducted.
- Once this search was completed, he knew Amos contacted K&H about the ballots. However, Thornton is unaware of all investigative activities undertaken by Adams County or K&H staff to locate the ballots.
- Thornton learned the trailer had been located at the XPO’s facility and was being moved to the mail facility.

- Thornton arrived at the mail facility sometime between 3 and 4 pm MST to witness the delivery of the ballots.
- When the trailer arrived, Thornton saw the trailer was still sealed. Once there, the trailer's seal was broken, and the trailer was opened. He then saw that all shipping pallets were shrink wrapped and did not appear to be disturbed or tampered with.
- All ballots were unloaded and given priority treatment for mailing.
- Thornton said he has always been told the postal service would never reject a shipment of pallets. However, the postal service did reject the shipment in this case and the reason for the rejection is unclear.
- Thornton said all ballots were then delivered to voters **2** weeks prior to the election night deadline.

### *Discussion with Rick Etzler*

On April 11, 2018, we met with Rick Etzler ("Etzler") at the XPO Logistics center in Henderson, Colorado to discuss the 2018 election and what had transpired regarding the misplaced/delayed ballots. The following is a summary of our conversation.

- Etzler is XPO's Service Center Manager.
- Etzler said he was contacted by K&H when it was determined the missing/delayed ballots were still at the XPO facility.
- We asked Etzler if he had spoken with the driver who was present when order **981-911092** was refused and he said he had spoken with the driver. We then asked Etzler to explain what he had been told about the delivery.
- Etzler said all **4** trailers containing the shipments for Adams County were taken to the postal facility at one time.
- Once at postal, the drivers were asked to place their trailers in a holding area commonly called a "hostel".



- One driver was asked to stay and shuttle the trailers from the yard to the loading dock.
- Etzler said the driver who drove **981-911092** to the postal facility was not the driver who was moving the trailers back and forth.
- When discussing the delivery refusal, Etzler said the driver did not mention any differences in the trailers between the accepted shipments and the refused shipment.
- He added the driver mentioned he did not believe the postal employee who refused the shipment had the authority to do so without a supervisor's approval.
- The driver then requested assistance to shuttle all **4** trailers back to the XPO facility.
- Etzler said the trailer was then parked and secured in the XPO's facility. Once at the facility, Etzler said it was policy for the on duty XPO dispatcher to make note of the trailer being returned to the facility.
- He was sure no one had opened or entered the trailer until it was returned to the postal facility.
- When asked if this type of incident had ever occurred before, Etzler said he was unaware of any incident involving K&H shipments in the past.
- He added that additional procedures had been put into place to hopefully keep this type of incident from recurring in the future.
- Etzler will now be called immediately when any K&H shipment is refused at delivery whether it's at postal facilities or anywhere else.
- We asked Etzler to have the driver who was present at the time of refusal contact us and he agreed to ask him to do so. As of the date of this report, we have not been contacted by the driver.



## REVIEW OF THE K&H ROOT CAUSE REPORT

After speaking with Haines on March 18, 2018, I was provided a copy of the “Root Cause Analysis” completed by K&H dated October 23, 2018. The report details the steps taken by K&H to identify the time line of the Adams County misplaced/delayed ballots from printing to delivery at the postal facility.

The report identifies the shipping numbers of each tractor and trailer transporting the election ballots, the date each left the K&H facility, the date and time each vehicle arrived at the XPO facility, and the scheduled delivery time at the postal facility. The shipping number for the tractor/trailer in question is **981-911092**. The following is the timeline for shipping number **981-911092**:

- Shipped from K&H on October 9, 2018.
- Arrived at XPO Denver on October 11, 2018 at 2:58 am MST.
- Scheduled for delivery to postal facility on October 15, 2018, appointment no. **123533661**.
- K&H received an email dated October 15, 2018 at 12:24 pm from K&H confirming all **4** tractor/trailers had been delivered.
- Received information on October 23, 2018 from XPO, **981-911092** had been located in the XPO holding yard in Colorado.
- Provided a copy of the Consignee report for **981-911092** showing the shipment had been refused on October 15, 2018 at 3:00 pm MST. The report was signed both the XPO driver and a postal employee.
- No detail was given on the Consignee report for the reason the shipment was refused.
- K&H contends it was never informed by XPO of any delivery issues and provided a copy of the Standard Operating Procedure (“SOP”) to be followed by XPO when transporting election ballots. **2** specific SOP’s states:

- *“Carrier CSR will track all movements daily and report any irregularities to K&H Printers, immediately.”*
- *“For all USPS delivery shipments, original USPS Postal Paperwork is attached to the corresponding pallet(s)/metal container(s), inside trailer, for each mailing.”*
- Rupert contacted XPO and confirmed none of the shipping pallets had been tampered with and all shrink wrap was intact. They then arranged for **981-911092** to be delivered to the postal facility.
- A delivery appointment was made for October 23, 2018 at 3:21 pm MST.
- **981-911092** was delivered on October 23, 2018 and the ballots were given priority handling and processed for mailing.
- An email exchange between Rupert and another XPO employee, Rick Etzler (“Etzler”), Service Center Manager, was included in the report. This exchange took place on October 24, 2018 at 1:02 pm MST.
  - Etzler determined XPO had moved **4** trailers to the postal facility on October 15, 2018, one of which contained **981-911092**.
  - **1** XPO driver had been asked to stay on site and move trailers to and from the loading dock.
  - According to the XPO driver, when the trailer for **981-911092** was opened for the postal office employee, the employee scanned the bar code associated with the shipping of **981-911082**. the postal office employee felt no appointment had been made for this shipment and delivery of **981-911082** was refused.
  - The trailer was assigned a delivered status once it arrived at the postal facility.
  - **981-911082** was returned to the XPO facility at 4:00 pm MST on October 15, 2018.
- The report listed **4** additional procedures K&H would be putting into place to reduce the risk of an incident like this occurring in the future.



# REVIEW OF ADAMS COUNTY EMAIL AND DOCUMENTS

During the interviews of Amos, Bucks, Coburn and Jackson, each of them were asked to forward any correspondence they had regarding the delayed/misplaced 2018 election ballots. The following is a breakdown of the correspondence provided to me:

- On March 14, 2019, Amos provided me a link to the Adams County Election, 2018 Press Releases.
  - 5 separate releases were provided to county voters. 3 of the releases are dated October 23, 2018 and 2 are dated October 26, 2018.
- On March 15, 2019, Coburn provided me with groups of e-mail chains regarding the ballot matter.
  - 4 email chains are dated October 23, 2018.
  - 2 are dated October 24, 2018.
  - 1 is dated October 25, 2018.
  - 7 are dated October 26, 2018.
  - 1 is dated October 27, 2018.
- On March 22, 2019, Amos provided me with additional information.
  - 2 photos of shipment **981-911082** being opened at the US Postal facility.
  - 3-page document titled, "Ballot Batches-Details for election 11/06/2018" (**Bates 46-48**).
  - 33-page document titled, "Adams 11/06/2018 planning binder" from K&H.
  - Excel file titled, "precincts on truck stats".

Upon examining the documents provided by Adams County staff, it appears once Adams County determined election ballots had not been mailed on time, County staff reached out to K&H and

the US Postal Service to determine the status and potential location of these ballots. Upon locating the ballots at the XPO facility, arrangements were made to have the ballots returned to the postal facility as quickly as possible for mailing.

The delayed/misplaced ballots in shipment **981-911082** were delivered to the postal facility on October 23, 2018. Martin and Amos were present when the trailer containing the ballots was opened. As reflected in the photos provided by Amos, the shipping pallets containing the ballots were untouched and still shrink wrapped. The ballots were then given priority handling and processed for delivery. All delayed/misplaced ballots arrived at their proper destinations approximately **2** weeks prior to election day.

Amos was then asked to provide a listing of the zip codes associated with the delayed/misplaced ballots. It was determined a total of **37** zip codes and **61,870** of the **245,043** registered voters in these zip codes were associated with the delayed/misplaced ballots.

## CONCLUSION

This forensic consulting report reflects the procedures performed, documents examined, and related observations to date. Based on our examination, we observed the following related to the mail-in ballots for the 2018 Adams County general election:

- The mailing of ballots was tracked daily by Adams County staff once they were delivered to the US Postal facility. This tracking system allowed Adams County to be proactive when the issue arose without further delay.
- Within **1** business day of determining election ballots had not been processed for mailing, Adams County staff began contacting the vendors responsible for the printing and shipping of the ballots.
- K&H had a record of the ballots being delivered on time to the postal facility. Due to previous interactions between XPO and the postal department, K&H had no reason to believe an issue would arise with delivery and all transport vehicles were marked as “delivered”.
- XPO returned the rejected ballot shipment to its secured storage area in Henderson, Colorado.
- Miscommunication appears to have occurred between the XPO driver, the XPO dispatcher and K&H on the rejected delivery and this status was not immediately provided to Adams County Staff.
- No specific reason could be identified as to why the shipment was rejected at the US Postal facility.
- When ballots were inspected on the return trip to the postal facility, no indication of tampering could be seen.
- All misplaced/delayed ballots were provided to the associated voters **2** weeks prior to election day deadlines.

- Adams County, K&H, and XPO have all implemented new procedures to mitigate the risk of delays in mailing ballots in the future.

We have not provided an opinion in this report related to any person or party violating applicable laws and regulations. The determination as to whether a person or party has violated applicable laws and regulations is not a decision for us; it is decision for a governing body, judge or jury.

We were not engaged to perform a financial audit, which the objective would be to express an opinion on the specified elements, accounts, or items. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

Our analyses and observations are based upon information provided to us as of the date of this report. It is possible that if additional information is forthcoming, our analyses and observations could be materially different. We reserve the right to amend, modify, and or supplement this report if deemed necessary due to new information as our examination may continue in this matter.

The image shows a handwritten signature in black ink that reads "Eide Bailly LLP". The signature is written in a cursive, flowing style.

Fraud & Forensic Advisory Services

**Root Cause Analysis for Adams County, CO 10.23.2018**  
**Confidential & Proprietary for K&H Internal Use Only**

- On Tuesday, 10.23.2018 7:25AM Pacific, Melissa Alexander (Election Coordinator-K&H) was contacted by Aaron Amos of Adams County, CO – Ballot Processing Manager, Election via phone and text.

**From:** Erin Amos <[EAmos@adcogov.org](mailto:EAmos@adcogov.org)>  
**Date:** October 23, 2018 at 7:25:57 AM PDT  
**To:** Melissa Alexander <[malexander@khprint.com](mailto:malexander@khprint.com)>  
**Subject:** can you call me when you get in this morning?

*We're having serious ballot delivery issues and I just have a couple questions for you. I think it's a USPS issue, but would like your perspective too.*

*Erin Amos  
Ballot Processing Manager, Elections  
ADAMS COUNTY, COLORADO  
4430 S Adams County Parkway, Suite E3102*



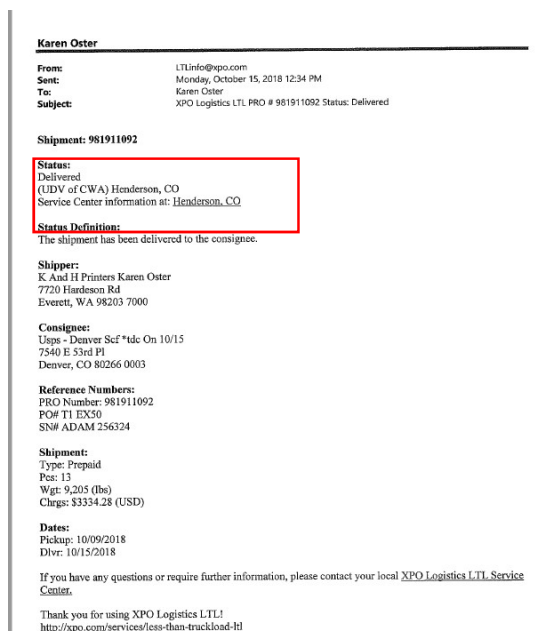
- Amos indicated there were ballot delivery issues.
- Moorhouse and Alexander immediately contacted Ken Haines (IT Manager) to run a query on the undeliverables at approximately 9:30AM on 10.23.2018. It was determined the undeliverables were on one truck – Straight Bill of Lading (BOL) # 981-911092.
- At this point Oster called our representative from XPO Mount Vernon, WA center - Richard Raymond. Raymond contacted XPO Denver to confirm delivery.
- While waiting on confirmation, Oster pulled the BOL's and the Consignee Copy (signature proof of receipt) from the XPO website. There was no Consignee Copy for BOL 981-911092. This raised concern the truck was not delivered to the United States Postal Service (USPS) in Denver.



- In total there were four XPO and one Transunion trucks of Extract 50 for Adams County, CO. The XPO trucks were the trucks in question. The XPO trucks were shipped on 10.9.2018 (3 trucks) and 10.10.2018 (1 truck) to XPO Denver. Below is a list of the four BOL's and arrival time and dates (**Appendix A** will show scans of BOL's and Consignee Copy's):

- 981-911092 – Shipped from K&H 10.9.2018
  - Arrived at XPO Denver 10.11.2018 @ 2.58AM \*\*\*Note this is the shipment of interest.\*\*\*
- 981-910005 – Shipped from K&H 10.9.2018
  - Arrived at XPO Denver on 10.12.2018 @ 5.21AM
- 981-910963 – Shipped from K&H 10.9.2018
  - Arrived at XPO Denver on 10.12.2018 @ 5.21AM
- 981-947912 – Shipped from K&H 10.10.2018 – Arrived at XPO Denver
  - Arrived at XPO Denver on 10.13.2018 – 6.03AM

- All four trucks had K&H GPS systems put on the trucks for tracking – confirmed there were not GPS in trailers.
- All 4 trucks were scheduled to be delivered to the USPS GMF center on 10.15.2018. USPS Appt# 123533661.
- On 10.15.2018 – Karen Oster (K&H Freight Manager) was notified, via email, by XPO confirming all four trucks were delivered. This is including the BOL 981-911092– Below is a screen shot of the notification confirming delivery from XPO of BOL 981-911092 (**Appendix B**):



- Oster received information back from Raymond of XPO, Mount Vernon, WA on 10.23.2018 confirming the ballots in question were still in the XPO holding yard. It was communicated by Raymond, the seal was broken and the product was cross docked (transferred) in to another XPO trailer.
- Paperwork was provided to Oster by XPO showing USPS refusing the shipment by the USPS Denver, CO GMF on 10.15.2018 at 3PM Mountain Time. See screen shot below (**Appendix C** at the end of this report).

**XPOLogistics** www.xpo.com **CONSIGNEE COPY** INVOICE NUMBER

ORDER NUMBER: 217-0061 DATE: 10/09/18 ORIGIN: LRV ADVANCE: SEVENS DESTINATION: UNV

SHIPPER: XPO - DENVER SDF  
 PICK UP: 10/13  
 7540 E 53RD PL  
 DENVER, CO, US 80225-0002

SHIP TO: K&H PRINTERS  
 KAREN OSTER  
 7720 HARDESON RD  
 EVERETT, WA, US 98203-7000

#	PCS	PKG	DESCRIPTION OF ARTICLES AND MARKS	WEIGHT (LBS)	RATE	TOTAL CHARGES
1	3		3KD PRINTED MATERIAL 161870-0 CLASS 70		\$2885	
2	1		TDC TIME DATE CRITICAL/APPOINTMENT TOTAL		\$2885	PPD

\*\*\* HAZMAT EMERGENCY CONTACT KAREN OSTER PHONE (425) 923-0355 \*\*\*  
 EXCLUSIVE USE HOLD FOR TDC MONDAY OCT 15, 2018 USPS PRIORITY FIRST

INSIDE DELIVERY  LIFT GATE SERVICE  RESIDENTIAL DELIVERY  CONSTRUCTION/UTILITY SITE

LEAVE THIS COPY WITH CONSIGNEE SUBJECT TO THE TERMS AND CONDITIONS HEREIN, AND TARIFF CNW-100 IN EFFECT ON DATE OF SHIPMENT

RETURN REPORT: PERSON REFUSING SHIPMENT: COMPANY NAME: 981-911 092 TELEPHONE NUMBER: \_\_\_\_\_

REASON FOR RETURN:  UNAUTHORIZED RETURN  WILL NOT ACCEPT FREIGHT COLLECT  OTHER  DAMAGED, DEFECTIVE, OR FREIGHT DAMAGE (SEE FRONT OF RECEIPT RECORD)  WRONG ADDRESS - MOVED CORRECT ADDRESS IS: \_\_\_\_\_  ORDER CANCELLED  UNABLE TO LOCATE CONSIGNEE

XPO LOGISTICS FREIGHT, INC. TRAILER NUMBER: 317-5861 DATE: 10/15/18  
 TIME: 3:00 DRIVER'S SIGNATURE: [Signature]

DISPOSITION: **Refused** [Signature] DATE: \_\_\_\_\_

DETENTION RECORD: NAME & ADDRESS WHERE EQUIPMENT DETAINED IF DIFFERENT FROM CONSIGNEE ON FACE OF BILL: \_\_\_\_\_

TRAILER #	TRAILER #1	TRAILER #2	TIME/DATE NOTIFIED OF ARRIVAL

\* Leave blank when power is detached.

- At this time K&H does not know why this was refused by USPS.
- XPO did not communicate to K&H the shipment was refused.
- XPO is to follow our Standard Operating Procedure (SOP) of communication on election mail irregularities. See page 5.

## SOP for K&H Ballot Loads

- Empty PUPs will be staged, upon request, at K&H upper or lower lots as directed. PUPs must be staged 1ft. apart and 13ft (upper lot)/15ft (lower lot) from the building. When picking up shipments, PUP(s) picked up shall be replaced with an empty PUP(s), unless otherwise instructed.
- K&H Election Ballots freight is moving 'Exclusive Use' into WA, CA, NV, UT, AZ and CO. These full or partial trailers will move Sealed from K&H and may not be added to. Seal to be broken by Consignee, unless shipment requires multiple stop or liftgate transfer as outlined below.
- Freight is not to be shipped LTL unless instructed by K&H that cargo is approved to be loaded with other LTL.
- Freight instructed to "HOLD" at the carrier's terminal, must NOT deliver earlier or later than date, appt. time (Time Date Critical/TDC) per BOL.
- Dedicated Trailers will be loaded and sealed with the carrier's high security numbered bolt seal and a K&H numbered red seal by K&H to final destination service centers and/ or service centers that provide coverage to their destination or service area. Under no circumstances, with the exception of multiple stop or liftgate transfer, can these seals be broken until arrival at the consignee. See below for liftgate transfer or multiple drops seal chain of custody.
- Shipments requiring liftgate transfer for delivery will have a second K&H numbered red seal attached to the first pallet of the shipment. liftgate delivery trailer must be sealed with provided K&H numbered red seal to ensure integrity. K&H delivery must be 1<sup>st</sup> stop. Re-seal instructions and seal #'s will be referenced on BOL.
- Trailers with Multiple drops from same Service Center will be required to be re-sealed after each delivery. K&H will provide a second K&H numbered red seal attached to the first pallet of the next delivery. Re-seal instructions and seal #'s will be referenced on BOL.
- Destination Service Center Managers will receive an emailed copy of the BOL from carrier CSR or K&H, which must be reviewed for special TDC delivery and handling instructions. Local Outbound (O/B) Operations will also communicate to the destination service center manager to include Trailer number, 'USPS FAST Appointment pre-set date/time, or county consignee TDC requested time, and USPS trailer dock/unload order (if applicable). Local O/B Operations will also follow up with destination service center on delivery date morning to ensure on time delivery.
- Seals must be checked and confirmed intact, at each interim terminal, before trailer is dispatched to next leg of transit.
- In the event of a broken seal during interim transit, known delay for on time TDC delivery, or failure to deliver on required date/time to USPS or COUNTY locations, Service Center Managers are to communicate to the Origination/Local Service Center Terminal Manager AND K&H Printers, Karen Oster, immediately.
- If seals are found to be broken, during interim transit, the following must be initiated and communicated via email immediately:  
A new carrier high security seal must be placed on the trailer  
Load must be confirmed as not unloaded/transferred, or touched  
New seal number must be given to the Origination/Local Service Center Terminal Manager AND K&H Printers, Karen Oster
- **Carrier CSR will track all movements daily and report any irregularities to K&H Printers, Karen Oster, immediately.**

For all USPS delivery shipments, original USPS Postal Paperwork is attached to the corresponding pallet(s)/metal container(s), inside trailer, for each mailing.

- Moorhouse contacted Rick Etzler from XPO Denver to confirm the pallets were not tampered and discuss a plan in delivery of the trailer to USPS Denver. Moorhouse and Etzler viewed the pallets inside the trailer via Facetime. Moorhouse and Etzler confirmed that all pallets were present and there was no tampering to the pallets as all shrink wrap was not tampered.

- Postage was confirmed and stamped as paid by the Everett United States Postal Service on October 9, 2018:

United States Postal Service® Plant-Verified Drop Shipment (PVDS) Verification and Clearance <small>This form available at www.usps.com</small>		1. Requested In-Home Delivery Date (3-day window) 10/18/18 - 10/20/18	2. Drop Ship Appointment Number 123533661
3. Mailer Name K&H Printers/Adams County		4. FAST Scheduler ID 982037000001	5. Mailer Contact Name Stephanie Parsons
7. Origin Plant Location (City, state, ZIP+4®) Everett, WA 98203-7000		6. Mailer Contact Telephone (Include area code) (425) 361-3654	
9. Class of Mail <input type="checkbox"/> Periodicals <input checked="" type="checkbox"/> Std. Mail <input type="checkbox"/> Package Services <input type="checkbox"/> International (Specify class)		10. Product or Publication Title or Names Adams County 256324 Ex50 VBMP_E D7D Salmon T1	
11. Total Gross Weight of Shipment (Verified at origin office) 8501.11		8. Check One <input checked="" type="checkbox"/> Identical-Weight Pieces. Weight of a Single Piece 0.1328 lbs. <input type="checkbox"/> Nonidentical-Weight Pieces	
12. Type of Mail Processing Category (Check all that apply) <input checked="" type="checkbox"/> Letters <input checked="" type="checkbox"/> Automation Compatible <input type="checkbox"/> Irregular Parcels <input type="checkbox"/> Flats <input type="checkbox"/> Machinable Parcels <input type="checkbox"/> Nonmachinable Parcels		13. Pallets	
13. Pallets		a. No. Pallets of Trays 13	b. No. Pallets of Sacks
13. Pallets		c. No. Pallets of Parcels	
13. Pallets		d. No. Pallets of Bundles	
13. Pallets		13.e. Non-Palletized Containers	
13. Pallets		i. No. of Bundles	
13. Pallets		ii. No. of Trays	
13. Pallets		iii. No. of Sacks	
13. Pallets		iv. No. of Parcels	
13. Pallets		v. No. of Air Boxes	
13. Pallets		vi. No. of Other (Describe)	
14. Entry Discounts Claimed (Check all that apply) <input checked="" type="checkbox"/> DSCF <input type="checkbox"/> DADC <input type="checkbox"/> DDDC <input type="checkbox"/> DDFSS <input type="checkbox"/> DDFSS <input type="checkbox"/> Mailing Includes Pieces for Delivery Outside Service Area of Entry Office <input checked="" type="checkbox"/> International Service Center (ISC) <input type="checkbox"/> International		15. Comments -- Record SCF/ADC/NDC/ASF designator(s) and ZIP Codes from the DMM label list for mailing presented, or attach register. Entry Zip 800 Stmt Seq# 256324 Ex50 VBMP E D7D Salmon T1	
16a. Contact at Company Making Drop Ship Appointment (if other than mailer and if known when completing this form)		16b. Telephone	
17. Origin Post Office™ (City, state, and ZIP+4) Everett WA 98203		26a. Name of USPS® Employee Verifying Mail R. SANTI ILESIA	26b. Employee's Telephone Number (Include area code) 206-768-4400
18. Verified at: <input checked="" type="checkbox"/> DMU (Mailer's plant) <input type="checkbox"/> BMEU or Post Office		27. Round Stamp (Required) EVERETT BMEU OCT - 9 2018	
19. Permit Number 393		20. Postage Payment Method (Except for Periodicals) <input checked="" type="checkbox"/> Permit <input type="checkbox"/> Stamped <input type="checkbox"/> Meter	
21. Total Pieces 61057		22. Total Weight of Mailing 8109.1	
23. Vehicle PVDS Seal Number		24. Vehicle ID Number	
25. Comments		33. Load Condition Irregularities (Check all that apply) <input type="checkbox"/> Broken Pallets <input type="checkbox"/> Mailings are not separated by PS Form 8125 <input type="checkbox"/> Container Counts do not match PS Form 8125 <input type="checkbox"/> Overweight Pallets <input type="checkbox"/> Damaged Mail <input type="checkbox"/> Pallets Too Tall <input type="checkbox"/> Improper Mail Makeup <input type="checkbox"/> Incorrect Mail Class <input type="checkbox"/> Load Unsafe <input type="checkbox"/> Other (Describe in item 32) <input type="checkbox"/> Incorrect Appointment Type	
26. Entry Office (Facility name, address, city, state and ZIP+4 code as found in the Drop Ship Product.) USPS - Denver (303) 853-6510 7540 E 53rd PL Denver, CO 80266-0001 Note: Appointments with 100% Periodicals can be presented whenever the destination facility is open and staffed.		34. Scan the barcode upon receipt.	
29a. USPS Receiving Employee Signature		29b. USPS Receiving Employee Name	
30. Date/Time of Arrival		31. Date/Time of Departure	
32. Comments (NOTE: Enter bedload discrepancies as percentages and pallet discrepancies as pallet counts.)			

PS Form 8125, August 2014 (NSN 7530-02-000-7255) (Page 1 of 2)

Destination Office—1 Mailer—2 Origin Post Office—1  
(Mailer: Complete original and make 2 copies.)

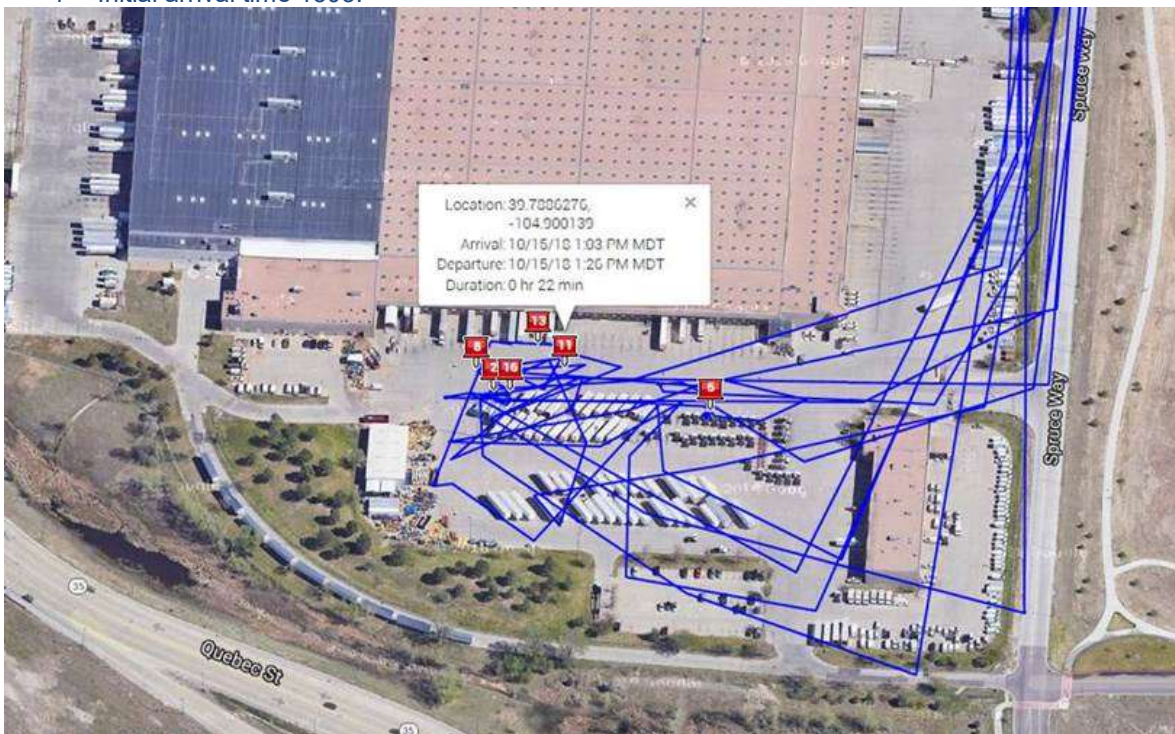
- Moorhouse contacted Kenneth Sutter from USPS to allow induction of the mail in to the USPS GMF Denver facility. An appointment was made and delivery was made on 10.23.2018 at 3.21PM Pacific.
- In a subsequent email on 10.25.2018 Etzler from XPO communicates the GPS activity of the trucks with commentary.

**From:** Rick Etzler [<mailto:Richard.Etzler@xpo.com>]  
**Sent:** Thursday, October 25, 2018 2:31 PM  
**To:** Brad Moorhouse <[bmoorhouse@khprint.com](mailto:bmoorhouse@khprint.com)>  
**Subject:** RE: Denver USPS TDC

Brad-

Please see the attached GPS details regarding the driver's initial arrival with the shipment at the Denver USPS (diagram 1), return to USPS to retrieve the refusal (diagram 2) his direct return to the XPO service center (diagram 3), and his entire trip inclusive of the route without and detours from

1- Initial arrival time 1303.



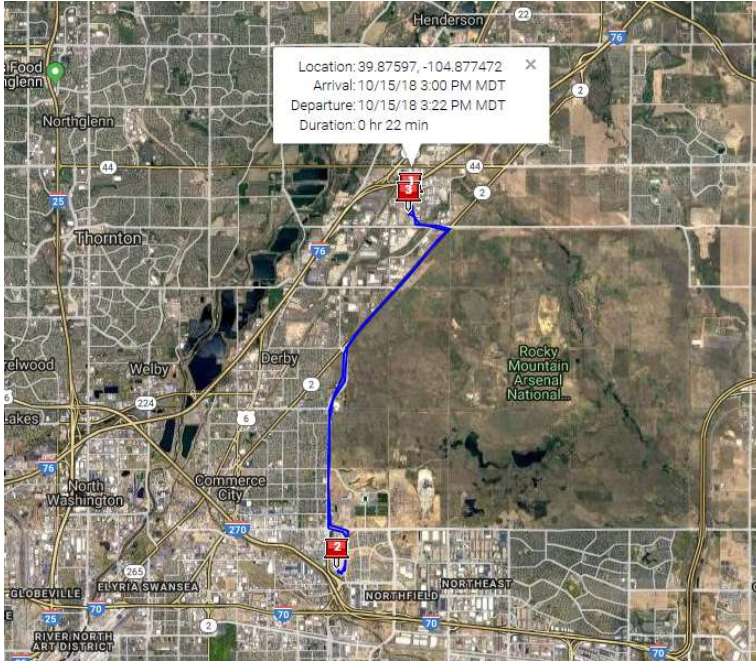
2- Return to retrieve refused shipment- 1538. Departure 1557.



3- Returned to the XPO service center at 1612



- 4- Trip starting at XPO at 1500, entering USPS at 1538, departing USPS at 1557 and returning to the XPO service center at 1612.



**Rick Etzler**

Less-Than-Truckload

Service Center Manager- UDV

**XPOLogistics**

9801 Dallas Street

Henderson, CO 80640 USA

O: +1 303-288-3444 | M: +1 562-565-9154

**From:** Rick Etzler

**Sent:** Wednesday, October 24, 2018 1:19 PM

**To:** [bmoorhouse@khprint.com](mailto:bmoorhouse@khprint.com)

**Subject:** RE: Denver USPS TDC

Brad-

I meant to attach the BOL, which includes a phone number with a Los Angeles area code.

**Rick Etzler**

Less-Than-Truckload

Service Center Manager- UDV

**XPOLogistics**

9801 Dallas Street

Henderson, CO 80640 USA

O: +1 303-288-3444 | M: +1 562-565-9154

**From:** Rick Etzler

**Sent:** Wednesday, October 24, 2018 1:02 PM

**To:** [bmoorhouse@khprint.com](mailto:bmoorhouse@khprint.com)

**Subject:** Denver USPS TDC

Brad-

Per our discussion, on 10/15 XPO moved 14 trailers to the USPS in Denver with three drivers. Because we are required to update a delivery status on our handheld devices, the drivers were instructed to show these shipments as 'delivered' after they dropped the trailer's at the location. One driver stayed on site and moved the trailers from their lot to the dock at USPS' request. USPS instructed the driver to place one trailer at a time against the dock and leave his tractor hooked to it. I interviewed the driver this morning who advised there was 'freight everywhere and they seemed overwhelmed.'

The driver moved trailer 317-5861 from the yard to the dock. After the driver opened the trailer door, USPS employee Jokina Caroala (sp) scanned the bar code and advised the 'shipment didn't have an appointment and it would be refused.' The driver immediately advised his dispatcher of the refusal. The shipment already had a 'delivered' status applied. This trailer was returned to the XPO yard at 4:00 PM. GPS activity and the refusal are attached.

Because of the 'delivered' status, we lost electronic visibility of the shipment, but NOT physical visibility. The trailer was inspected regularly during our yard checks. Our customer service representative called the phone number on the BOL on Monday, 10/22 but never heard back from anyone.

On Tuesday, 10/23 after you and I communicated we made arrangements for the shipment to deliver later that afternoon.

er Name:  Trip:

### OPS030 Route Evaluation Trip Details

SIC: UDV (DENVER) Driver: Nathan Jenkins (29742)  
 Trip Date: 10/15/2018 Tractor: 0532-7682



[Documentation](#) [Feedback](#)

The REV report is a tool for service center management to identify opportunities for improvement in the city operation and to generate constructive conversations with city drivers that identify and reduce waste.

Overall Route		Stop Dwell with Adj		Mileage		Travel Time		Adj to Stop Dwell		Trip Stats	
Cost	(\$51)	Cost	(\$29)	Cost	(\$9)	Cost	(\$12)	Total Actual Stop Dwell	EOBR %	96	
Act	26	Act	16	Act	3	Act	10	Act for EOBR	Cust Stops	1	
Exp	106	Exp	73	Exp	16	Exp	33	Lunch Adj	Stops per Hour	2.3	
								Total Exp Stop Dwell	Miles per Stop	2.7	
								Exp for EOBR	PPMH	33,339	
								Unmatched		0	

[View Map](#)

[Print Route Evaluation Form](#)

[Record Conversation](#)

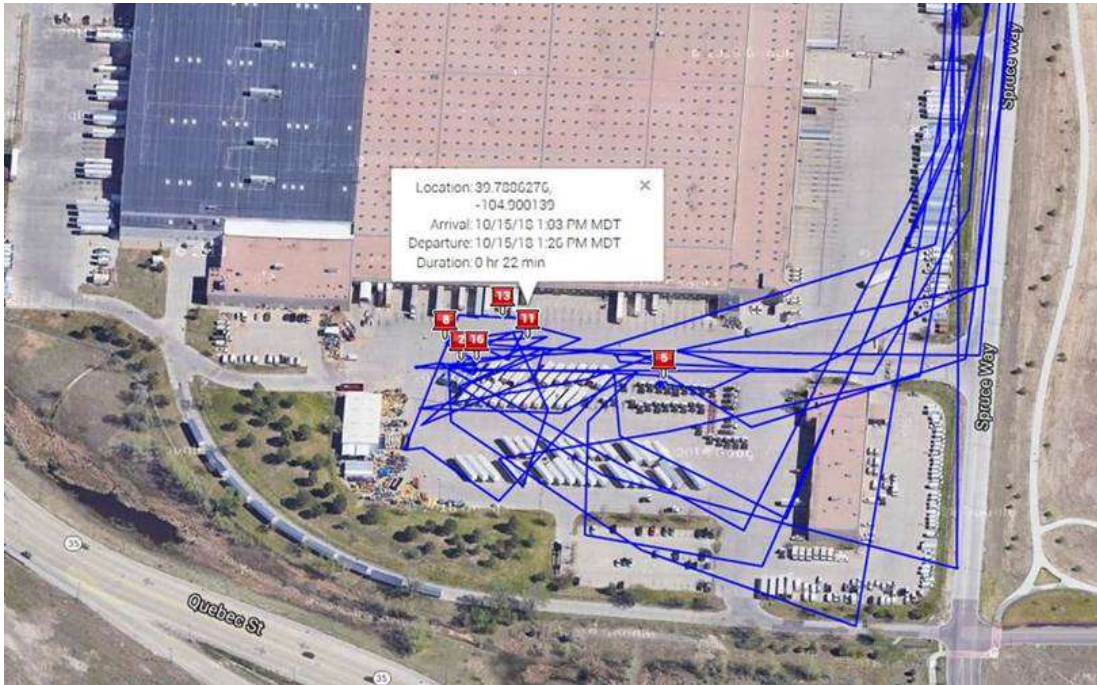
EOBR Matched Stop Details															
Actual Stop Seq	Dispatch Stop Seq	Stop Location	Activity	Act Arr	Exp Arr	Act Dpt	Exp Dpt	Diff in Stop Dwell	Stop Dwell: Act / Exp	Diff in Miles	Miles: Act / Exp	Diff in Travel Time	Travel Time: Act / Exp	Motor Moves	Weight (lbs)
0	0	DENVER		13:07		13:07	13:07		0 / 0	(8)	0 / 8	(16)	1 / 17		
1		MULTIPLE ACTIVITIES		13:08	13:24	13:24	14:37	(57)	16 / 73	(5)	3 / 8	(7)	9 / 16	7	5,242
	1	USPS	SL												
	2	USPS	DL											13	5,205
99	99	DENVER		13:34	14:53	13:34	14:53		0 / 0		0 / 0		0 / 0		
								(57)	16 / 73	(13)	3 / 16	(23)	10 / 33	20	14,447

The section below reflects adjustments for lunch and SCO stops that are not matched to the EOBR data above. Lunch time is deducted from actual duration while unmatched SCO stops are added to expected duration. If there is no data below, it means this trip did not have any adjustments.

#### Adjustments (Lunch and/or Stops without EOBR Match)

No data returned for this view. This might be because the applied filter excludes all data.





**Rick Etzler**

Less-Than-Truckload

Service Center Manager- UDV

**XPO**Logistics

9801 Dallas Street

Henderson, CO 80640 USA

O: +1 303-288-3444 | M: +1 562-565-9154

## Preventative Measures

The K&H team determined the failure in shipment and the communication were:

1. XPO documenting electronically the shipment had been made.
2. XPO did not notify K&H the shipment had come back to the XPO Denver yard after refusal of shipment.
3. K&H took the electronic confirmation as evidence the shipment was successful.

K&H has changed their tracking and internal notifications of shipments to include:

1. Verification of deliveries will be confirmed using Proof of Delivery/Consignee Copies for all ballot shipments.
  - a. The signed Proof of Delivery will be available within 2-3 hours of the actual shipment being made.
2. Ballot shipment tracking will now be displayed and communicated using a dashboard. The dashboard will be maintained by the Freight Coordinator. The dashboard will be available to management, Elections Coordinators and Project Managers (see Freight Shipment GPS Device and Tracking Policy p. 12).
3. Postal Administrator will confirm shipments going in to the USPS have been inducted by following up on the USPS website.
4. Prior to each election season – K&H will have a conference call with each freight carrier to review our Standard Operating Procedure for Ballot Loads.

## Freight Shipment GPS Device & Tracking Policy

### Shipping will be responsible for:

- Placing a Global Positioning System (GPS) device on every freight shipment for Municipal Government, or Private Elections (IVS). (Refer to SOP: [Logistics\\_SOP-GPS Tracking Device](#))

### This includes:

- Any ballot or ballot cards to include all Ballot Categories, such as, but not limited to, the following:
  - Ballots mailing directly to voter
  - Polls
  - Counters
  - Dupes
  - Precinct Coordinators
  - Tests
  - Provisional
  - ACP
  - Demo
  - Printed or Blank Base
- Any other type of secure shipment as designated by an Election Coordinator (EC), Project Manager (PM) or Manager, requiring a GPS device.
  - Examples: coupons, gift cards, checks, secure documents, etc.

### Freight Shipment Methods:

- Dedicated/Exclusive Use
- Less than Truckload (LTL/Blackwrap)
- MC Delivery or K&H Truck Services
- Expedited Air or Ground
- Single package/parcel service, such as United Parcel Service, Federal Express or DHL will NOT require a GPS, but will have the standard tracking number(s).

### The Freight Coordinator (FC) will be responsible for:

- Insuring a GPS device has been placed on each truck if dedicated/exclusive use.

- If less than truckload (LTL) a GPS device will be placed on each pallet.
- Tracking freight shipments on a daily basis. (Refer to [SOP: SHIPPING\\_Freight Admin\\_SOP\\_Election Freight Shipment Tracking](#))
  - Monitoring shipments due on the deadline every two hours.
- Reporting any package/parcel delays/exception notifications to EC and PM.
- Any shipments suspected to be delayed, will require a telephone call to the freight company to confirm if the shipment is in danger of being late.
- Concerns regarding delays, will be expressed by the FC in the form of an email to:
  - VP Operations
  - Senior Operations Manager
  - Production Manager
  - Election Coordinator or Project Manager
  - Elections Coordinator Department Head or Project Manager Department Head.
- Updating Freight Tracking Dashboard - LIVE time
  - Election Coordinator, and Project Manager will be given access to the Freight Tracking Dashboard
- Obtaining and verifying shipment has a delivery receipt/proof of delivery (POD), as final confirmation shipment has delivered
- Production Oversight Status Reporting
  - Election Non-Peak Production reporting will be done via email to Production Manager with an “on-track” or “off-track” status
    - Any “off-track” status reports will require an advanced email notification per below.
  - Election Peak Production reporting will be done during the 2PM (M-F) Oversight Meeting held in the IVS Conference Room.
    - The Freight Tracking Dashboard will be viewed and the FC will update Oversight with an “on-track” or “off-track” status.
    - Any “off-track” status reports will require an advanced email notification per below.

### **Freight Tracking Dashboard Procedure:**

The Freight Tracking Dashboard will be maintained by FC at this link:

[Freight Tracking Dashboard LIVE](#)


										Today													
Freight Tracking Dashboard										3/18/2019													
E/Election C/Commercial				BOL copy to Replicators Resident						EU=Exclusive/Dedicated LTL=Less than Truckload EX=Expedited			Day of delivery, the carrier confirmed ETA										
E or C	Ship Date	County or Customer	Description	EC / PM / EPM	Job Number	Carrier	XPO SIC Code	Freight Type	Final Destination (Consignee)	Scheduled Delivery Date	Scheduled Del/Appt. Time	Estimated Delivery Arrival Time	Track Status	Confirmed Delivered Date	Confirmed Delivered Time	GPS ID	PRO Number	T# of #	Trailer#				
C	3/14/2019	Amazon	B193	Linda P.	257570-1	TDM - FedEx	n/a	LTL	USPS - LA NDC	3/18/2019	12:00 AM	Before 5:00PM	on track			n/a	501-530715 / 4601687523	T1 of 1	n/a				
C	3/14/2019	Amazon	B193	Linda P.	257570-1	TDM - FedEx	n/a	LTL	USPS - Dallas NDC	3/19/2019	12:00 AM	Before 5:00PM	on track			n/a	501-530726 / 4741237012	T1 of 1	n/a				
E	3/14/2019	LARC	Mail 4.16.19	Mel/Carol/Jill	257530	XPO	ULX	EU	USPS - LA	3/18/2019	7:00 AM	7:00 AM	Delivered	3/18/2019	7:29 AM	ALPHA	217-458555	T1 of 1	311-839				

- Today** - The current date will always populate in to this cell
- E or C** – E=Election, C=Commercial Shipment
- Ship Date** - Date shipment departed
- County or Customer** – Name (abbreviated County name)
- Job Number**
- Carrier** – Name of freight carrier
- XPO SIC Code** - XPO’s delivery terminal code, if applicable
- Freight Type** – EU=Exclusive Use/Dedicated, LTL=Less than Truckload, EX=Expedited
- Final Destination (Consignee)** - USPS-Name or County-City, State or Consignee Name-City, State
- Scheduled Delivery Date** – Date shipment is due to deliver to the consignee.
  - Cell will turn **yellow** if the shipment is due on that day
  - Cell will turn **red** if the shipment is past the date and still has not delivered
- Scheduled Del/Appt. Time** – Time/Appointment Time the shipment was specified to deliver to the consignee.
- Estimated Delivery Arrival Time** – Day of delivery, the carrier confirmed ETA that the FC will enter.
- Track Status** – If FC types in “On Track”, the cell will turn **green**. If FC types is “Off Track”, the cell will turn **red**. **Yellow** indicates shipment has delivered. Color coding will assist in the freight status communication for the EC or PM and at the Oversight Meeting, by being able to quickly identify at risk and on time shipments.
- Confirmed Delivered Date** – Date shipment has been confirmed delivered to the consignee, by the FC.

-End



Notification 1

 Wed 10/10/2018 11:49 AM  
LTLinfo@xpo.com  
XPO Logistics LTL PRO # 981911092 Status: En route to interim

To Karen Oster

**Shipment: 981911092**

**Status:**  
En route to interim  
(USU of CWA) Salt Lake City, UT  
Service Center information at: [Salt Lake City, UT](#)  
Status Date: 10/10/2018  
ETA to next leg: 10/10/2018 04:24pm

**Status Definition:**  
The shipment is en route to an interim service center.

**Shipper:**  
K And H Printers Karen Oster  
7720 Hardeson Rd  
Everett, WA 98203 7000

**Consignee:**  
Usps - Denver Scf \*tdc On 10/15  
7540 E 53rd Pl  
Denver, CO 80266 0003

**Reference Numbers:**  
PRO Number: 981911092  
PO# T1 EX50  
SN# ADAM 256324

**Shipment:**  
Type: Prepaid  
Pcs: 13  
Wgt: 9,205 (lbs)  
Chrgs: \$3334.28 (USD)

**Dates:**  
Pickup: 10/09/2018  
Est Dlvr: 10/11/2018

If you have any questions or require further information, please contact your local [XPO Logistics LTL Service Center](#).

Thank you for using XPO Logistics LTL!  
<http://xpo.com/services/less-than-truckload-ntl>





Wed 10/10/2018 3:53 PM

LTLinfo@xpo.com

XPO Logistics LTL PRO # 981911092 Status: Arrived at interim

To Karen Oster

**Shipment: 981911092**

**Status:**

Arrived at interim  
(USU of CWA) Salt Lake City, UT  
Service Center information at: [Salt Lake City, UT](#)  
Status Date: 10/10/2018

**Status Definition:**

The shipment has arrived at an interim service center.

**Shipper:**

K And H Printers Karen Oster  
7720 Hardeson Rd  
Everett, WA 98203 7000

**Consignee:**

Usps - Denver Scf \*tdc On 10/15  
7540 E 53rd Pl  
Denver, CO 80266 0003

**Reference Numbers:**

PRO Number: 981911092  
PO# T1 EX50  
SN# ADAM 256324

**Shipment:**

Type: Prepaid  
Pcs: 13  
Wgt: 9,205 (lbs)  
Chrgs: \$3334.28 (USD)

**Dates:**

Pickup: 10/09/2018  
Est Dlvr: 10/11/2018

If you have any questions or require further information, please contact your local [XPO Logistics LTL Service Center](#).

Thank you for using XPO Logistics LTL!  
<http://xpo.com/services/less-than-truckload-ltl>



Wed 10/10/2018 6:31 PM

LTLinfo@xpo.com

XPO Logistics LTL PRO # 981911092 Status: En route to interim

To Karen Oster

**Shipment: 981911092**

**Status:**

En route to interim  
(UWM of CWA) Wamsutter Wy M, WY  
Service Center information at: [Wamsutter Wy M, WY](#)  
Status Date: 10/10/2018  
ETA to next leg: 10/11/2018 12:22am

**Status Definition:**

The shipment is en route to an interim service center.

**Shipper:**

K And H Printers Karen Oster  
7720 Hardeson Rd  
Everett, WA 98203 7000

**Consignee:**

Usps - Denver Scf \*tdc On 10/15  
7540 E 53rd Pl  
Denver, CO 80266 0003

**Reference Numbers:**

PRO Number: 981911092  
PO# T1 EX50  
SN# ADAM 256324

**Shipment:**

Type: Prepaid  
Pcs: 13  
Wgt: 9,205 (lbs)  
Chrgs: \$3334.28 (USD)

**Dates:**

Pickup: 10/09/2018  
Est Dlv: 10/11/2018

If you have any questions or require further information, please contact your local [XPO Logistics LTL Service Center](#).

Thank you for using XPO Logistics LTL!  
<http://xpo.com/services/less-than-truckload-ltl>

Notification 4



Wed 10/10/2018 10:39 PM

LTLinfo@xpo.com

XPO Logistics LTL PRO # 981911092 Status: Arrived at interim

To Karen Oster

**Shipment: 981911092**

**Status:**

Arrived at interim  
(UWM of CWA) Wamsutter Wy M, WY  
Service Center information at: [Wamsutter Wy M, WY](#)  
Status Date: 10/10/2018

**Status Definition:**

The shipment has arrived at an interim service center.

**Shipper:**

K And H Printers Karen Oster  
7720 Hardeson Rd  
Everett, WA 98203 7000

**Consignee:**

Usps - Denver Scf \*tdc On 10/15  
7540 E 53rd Pl  
Denver, CO 80266 0003

**Reference Numbers:**

PRO Number: 981911092  
PO# T1 EX50  
SN# ADAM 256324

**Shipment:**

Type: Prepaid  
Pcs: 13  
Wgt: 9,205 (lbs)  
Chrgs: \$3334.28 (USD)

**Dates:**

Pickup: 10/09/2018  
Est Dlvr: 10/11/2018

If you have any questions or require further information, please contact your local [XPO Logistics LTL Service Center](#).

Thank you for using XPO Logistics LTL!

<http://xpo.com/services/less-than-truckload-ltl>



Thu 10/11/2018 2:58 AM

LTLinfo@xpo.com

XPO Logistics LTL PRO # 981911092 Status: En route to destination

To Karen Oster

**Shipment: 981911092**

**Status:**

En route to destination  
(UDV of CWA) Henderson, CO  
Service Center information at: [Henderson, CO](#)  
Status Date: 10/11/2018  
ETA to destination service center: 10/11/2018 09:07am

**Status Definition:**

The shipment is en route to the destination service center.

**Shipper:**

K And H Printers Karen Oster  
7720 Hardeson Rd  
Everett, WA 98203 7000

**Consignee:**

Usps - Denver Scf \*tdc On 10/15  
7540 E 53rd Pl  
Denver, CO 80266 0003

**Reference Numbers:**

PRO Number: 981911092  
PO# T1 EX50  
SN# ADAM 256324

**Shipment:**

Type: Prepaid  
Pcs: 13  
Wgt: 9,205 (lbs)  
Chrgs: \$3334.28 (USD)

**Dates:**

Pickup: 10/09/2018  
Est Dlvr: 10/11/2018

If you have any questions or require further information, please contact your local [XPO Logistics LTL Service Center](#).

Thank you for using XPO Logistics LTL!  
<http://xpo.com/services/less-than-truckload-ltl>



Thu 10/11/2018 2:58 AM

LTLinfo@xpo.com

XPO Logistics LTL PRO # 981911092 Status: Arrived at destination

To Karen Oster

**Shipment: 981911092**

**Status:**

Arrived at destination  
(UDV of CWA) Henderson, CO  
Service Center information at: [Henderson, CO](#)  
Status Date: 10/11/2018

**Status Definition:**

The shipment has arrived at the destination service center.

**Shipper:**

K And H Printers Karen Oster  
7720 Hardeson Rd  
Everett, WA 98203 7000

**Consignee:**

Usps - Denver Scf \*tdc On 10/15  
7540 E 53rd Pl  
Denver, CO 80266 0003

**Reference Numbers:**

PRO Number: 981911092  
PO# T1 EX50  
SN# ADAM 256324

**Shipment:**

Type: Prepaid  
Pcs: 13  
Wgt: 9,205 (lbs)  
Chrgs: \$3334.28 (USD)

**Dates:**

Pickup: 10/09/2018  
Est Dlv: 10/11/2018

If you have any questions or require further information, please contact your local [XPO Logistics LTL Service Center](#).

Thank you for using XPO Logistics LTL!  
<http://xpo.com/services/less-than-truckload-ltl>



Mon 10/15/2018 12:08 PM

LTLinfo@xpo.com

XPO Logistics LTL PRO # 981911092 Status: Out for delivery

To Karen Oster

**Shipment: 981911092**

**Status:**

Out for delivery  
(UDV of CWA) Henderson, CO  
Service Center information at: [Henderson, CO](#)  
Status Date: 10/15/2018

**Status Definition:**

The shipment is out for delivery to the consignee.

**Shipper:**

K And H Printers Karen Oster  
7720 Hardeson Rd  
Everett, WA 98203 7000

**Consignee:**

Usps - Denver Scf \*tdc On 10/15  
7540 E 53rd Pl  
Denver, CO 80266 0003

**Reference Numbers:**

PRO Number: 981911092  
PO# T1 EX50  
SN# ADAM 256324

**Shipment:**

Type: Prepaid  
Pcs: 13  
Wgt: 9,205 (lbs)  
Chrgs: \$3334.28 (USD)

**Dates:**

Pickup: 10/09/2018  
Est Dlvr: 10/11/2018

If you have any questions or require further information, please contact your local [XPO Logistics LTL Service Center](#).

Thank you for using XPO Logistics LTL!

<http://xpo.com/services/less-than-truckload-ltl>

Notification 8



Mon 10/15/2018 12:34 PM

LTLinfo@xpo.com

XPO Logistics LTL PRO # 981911092 Status: Delivered

To Karen Oster

You forwarded this message on 10/23/2018 11:44 AM.

**Shipment: 981911092**

**Status:**

Delivered

(UDV of CWA) Henderson, CO

Service Center information at: [Henderson, CO](#)

**Status Definition:**

The shipment has been delivered to the consignee.

**Shipper:**

K And H Printers Karen Oster

7720 Hardeson Rd

Everett, WA 98203 7000

**Consignee:**

Usps - Denver Scf \*tdc On 10/15

7540 E 53rd Pl

Denver, CO 80266 0003

**Reference Numbers:**

PRO Number: 981911092

PO# T1 EX50

SN# ADAM 256324

**Shipment:**

Type: Prepaid

Pcs: 13

Wgt: 9,205 (lbs)

Chrgs: \$3334.28 (USD)

**Dates:**

Pickup: 10/09/2018

Dlvr: 10/15/2018

If you have any questions or require further information, please contact your local [XPO Logistics LTL Service Center](#).

Thank you for using XPO Logistics LTL!

<http://xpo.com/services/less-than-truckload-ntl>

DRIVER PLEASE NOTE  
IF SINGLE SHIPMENT  
CHECK BOX BELOW

SHIPPER  
PLEASE NOTE

FREIGHT CHARGES ARE PREPAID UNLESS MARKED COLLECT

COLLECT

Reminder: Print/Affix Pro Labels To Your Shipment

ORIGINAL - NOT NEGOTIABLE  
Page 1 of 1



Motor  
Move

Dest SIC: UDV

XPO PRO#: 981-911092

SHIPPER (FROM) K AND H PRINTERS Karen Oster		CONSIGNEE (TO) USPS - DENVER SCF			
STREET 7720 HARDESON RD		STREET 7540 E 53RD PL			
CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) EVERETT, WA 98203-7000 (US) (425) 923-0365		CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) DENVER, CO 80266-0001 (US) (323) 919-1444			
BILL TO K&H PRINTERS-LITHOGRAPHERS INC		CUSTOMS BROKER			
STREET 7720 HARDESON RD STE A		STREET			
CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) EVERETT, WA 98203 (US)		CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE)			
ACCOUNT CODE		<input type="checkbox"/> <b>Guaranteed</b>			
NUMBER SHIPPING UNITS	HM	KIND OF PACKAGING, DESCRIPTION OF ARTICLES, SPECIAL MARKS AND EXCEPTIONS Hazardous material sequence (ISHP) must read: UN/NA ID#, proper Shipping name, Hazard class and Packing group (SUBJECT TO INSPECTION AND CORRECTION)	NMFC NO.	CLASS OR DENSITY OF ARTICLES	WEIGHT (Subject to Correction) Kb kg
13		PLT (S) PRINTED MATERIAL	161870	70	9205
**EMERGENCY CONTACT** (425) 923-0365 Karen Oster					
Remarks: EXCLUSIVE USE: HOLD FOR TDC MONDAY OCT 15, 2018 USPS PRESET FAST APPT#123533661 @9AM USPS 8125					
PAPERWORK ON TRAILER. NO SOONER/NO LATER. TRAILER # 317- 5861 K&H SEAL#0462444 XPO SEAL#3397693					

**COD AMOUNT: \$** \_\_\_\_\_ **COD**  Prepaid  U.S.  Canadian **Fee:**  Collect

NOTE: Consignee's company check made payable to the Shipper will be accepted by XPO Logistics Freight and forwarded to shipper unless otherwise directed to do so by the shipper.

REMIT COD TO \_\_\_\_\_  
ADDRESS \_\_\_\_\_  
CITY \_\_\_\_\_ STATE/PROVINCE \_\_\_\_\_ ZIP/POSTAL CODE \_\_\_\_\_

Notice: Unless the Shipper completes the requirements as provided below, Carrier's liability shall be limited as stated herein and in Tariff CNWY-199 in effect on date of shipment, which is available on line at www.xpo.com or may be obtained upon request to Carrier. Shipment is subject to the release value provisions of the NMFC as set forth in paragraph 2 on the reverse side of this Bill of Lading. In no event shall Carrier be liable for loss of profit, income, interest, attorney fees, or any special, incidental or consequential damages.

Carrier liability with shipment originating within the United States: Carrier's liability shall be based on actual NMFC class of the shipment and is limited between \$1.00 and \$25.00 per pound as set forth in Tariff CNWY-199. Carrier's liability for all household goods, personal effects, and articles other than new, including but not limited to used, remanufactured or refurbished articles shall not exceed \$1.00 per pound per individual lost or damaged piece within the shipment. Carrier's highest level of liability is \$25.00 per pound per individual lost or damaged piece within the shipment, subject to \$150,000.00 maximum total liability per shipment. Shipper may increase Carrier's limits on liability if the Shipper declares excess value on the Bill of Lading below, requests excess liability coverage from the Carrier and pays an additional charge. For this purpose the declared value of the property is hereby specifically stated by the Shipper to be \$ \_\_\_\_\_ and Shipper agrees to pay an additional charge for excess liability coverage. Total declared value may not exceed \$650,000.00 per shipment.

Carrier liability with shipment originating within Canada: Unless the Shipper completes the Special Agreement below, declares the value in the box below and agrees to pay the excess liability charge by initiating where indicated, Carrier's maximum liability is CAN\$2.00 per pound (CAN\$4.41 per kilogram) per individual lost or damaged piece within the shipment, subject to a maximum total liability per shipment of CAN\$20,000.00, and provided further that Carrier's liability on household goods, personal effects articles other than new articles, including but not limited to used, remanufactured or refurbished articles, shall not exceed one dollar (\$1.00) (CAN) per pound per individual lost or damaged piece within the shipment.

**SPECIAL AGREEMENT:** Declared Value: CAN \$ \_\_\_\_\_ per pound. (Declared value may not exceed CAN \$100,000.00 per shipment.)  
Shipper agrees to pay excess liability charge: \_\_\_\_\_ (Shipper's Initials)

Where the NMFC classification is dependent on value, shippers are required to state specifically below in writing the declared value of the property as follows: The declared value of the property is specifically stated by the shipper to be not exceeding \$ \_\_\_\_\_.

Shipper's Certification: I hereby declare that the contents of this consignment are fully and accurately described above by the proper shipping name, and are classified, packaged, marked and labeled/placarded, and are in all respects in proper condition for transport according to applicable international and national governmental regulations.

Shipment Received: The shipment is received subject to Tariff CNWY-199, Carrier's pricing schedules, terms, conditions and rules maintained at Carrier's general offices in effect on the date of issue of this Bill of Lading, as well as the National Motor Freight Classifications (NMFC), the Hazardous Materials Transportation Regulations (Title 49 - CFR, Subtitle B, Chapter 1, Sub Chapter A-C), and the Household Goods Mileage Guide (HGG 105 Series), for shipments originating in the United States; and the Canadian Motor Vehicle Transport Act, the Transportation of Dangerous Goods Act, and the regulations in force in the provincial jurisdiction at the time and place of the shipment for shipments originating in Canada. The property described on this Bill of Lading is in apparent good order, but only to the extent that it is unobscured and visible without further inspection and except as noted or marked. The property is consigned and destined as indicated above. The word Carrier is defined throughout this contract as meaning any person or corporation in possession of the property under this contract. It is mutually agreed as to Carrier and each party at any time interested in all or any of said property, that every service to be performed hereunder shall be subject to all of this Bill of Lading's terms and conditions in effect on the date of shipment, including, but not limited to, the "Terms and Conditions" listed on the back side of this Bill of Lading.

SHIPPER K AND H PRINTERS	CARRIER <input type="checkbox"/> XPO LOGISTICS FREIGHT, INC. <input type="checkbox"/> XPO LOGISTICS FREIGHT CANADA INC.	
AUTHORIZED SIGNATURE	AUTHORIZED SIGNATURE DATE	





# STRAIGHT BILL OF LADING

DRIVER PLEASE NOTE  
IF SINGLE SHIPMENT  
CHECK BOX BELOW

SHIPPER  
PLEASE NOTE

FREIGHT CHARGES ARE PREPAID UNLESS MARKED COLLECT

COLLECT

Reminder: Print/Affix Pro Labels To Your Shipment

ORIGINAL - NOT NEGOTIABLE  
Page 1 of 1



Motor  
Move

Dest SIC: UDV

XPO PRO#: 981-910005

SHIPPER (FROM) K AND H PRINTERS Karen Oster		CONSIGNEE (TO) USPS - DENVER SCF	
STREET 7720 HARDESON RD		STREET 7540 E 53RD PL	
CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) EVERETT, WA 98203-7000 (US) (425) 923-0365		CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) DENVER, CO 80266-0001 (US) (323) 919-1444	
BILL TO K&H PRINTERS-LITHOGRAPHERS INC		CUSTOMS BROKER	
STREET 7720 HARDESON RD STE A		STREET	
CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) EVERETT, WA 98203 (US)		CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE)	

ACCOUNT CODE		<input type="checkbox"/> <b>Guaranteed</b>			
NUMBER SHIPPING UNITS	HM	KIND OF PACKAGING, DESCRIPTION OF ARTICLES, SPECIAL MARKS AND EXCEPTIONS Hazardous material sequence (ISHP) must read: UN/NA ID#, proper Shipping name, Hazard class and Packing group (SUBJECT TO INSPECTION AND CORRECTION)	NMFC NO.	CLASS OR DENSITY OF ARTICLES	WEIGHT (Subject to Correction) X lb kg
14		PLT (s) PRINTED MATERIAL	161870	70	11188
		**EMERGENCY CONTACT** (425) 923-0365 Karen Oster			
		Remarks: EXCLUSIVE USE: HOLD FOR TDC MONDAY OCT 15, 2018 USPS PRESET FAST APPT#123533661 @9AM eINDUCTION ENTRY. NO SOONER/NO LATER. TRAILER # 321- 6749 K&H SEAL#0462443 XPO SEAL#3397700			

**COD AMOUNT: \$** \_\_\_\_\_ COD  Prepaid Fee:  Collect

U.S.  Canadian

NOTE: Consignee's company check made payable to the Shipper will be accepted by XPO Logistics Freight and forwarded to shipper unless otherwise directed to do so by the shipper

REMIT COD TO \_\_\_\_\_

ADDRESS \_\_\_\_\_

CITY \_\_\_\_\_ STATE/PROVINCE \_\_\_\_\_ ZIP/POSTAL CODE \_\_\_\_\_

Notice: Unless the Shipper completes the requirements as provided below, Carrier's liability shall be limited as stated herein and in Tariff CNWY-199 in effect on date of shipment, which is available on line at www.xpo.com or may be obtained upon request to Carrier. Shipment is subject to the release value provisions of the NMFC as set forth in paragraph 2 on the reverse side of this Bill of Lading. In no event shall Carrier be liable for loss of profit, income, interest, attorney fees, or any special, incidental or consequential damages.

Carrier liability with shipment originating within the United States: Carrier's liability shall be based on actual NMFC class of the shipment and is limited between \$1.00 and \$25.00 per pound as set forth in Tariff CNWY-199. Carrier's liability for all household goods, personal effects, and articles other than new, including but not limited to used, remanufactured or refurbished articles shall not exceed \$1.00 per pound per individual lost or damaged piece within the shipment. Carrier's highest level of liability is \$25.00 per pound per individual lost or damaged piece within the shipment, subject to \$150,000.00 maximum total liability per shipment. Shipper may increase Carrier's limits on liability if the Shipper declares excess value on the Bill of Lading below, requests excess liability coverage from the Carrier and pays an additional charge. For this purpose the declared value of the property is hereby specifically stated by the Shipper to be \$ \_\_\_\_\_ and Shipper agrees to pay an additional charge for excess liability coverage. Total declared value may not exceed \$650,000.00 per shipment.

Carrier liability with shipment originating within Canada: Unless the Shipper completes the Special Agreement below, declares the value in the box below and agrees to pay the excess liability charge by initiating where indicated, Carrier's maximum liability is CAN\$2.00 per pound (CAN\$4.41 per kilogram) per individual lost or damaged piece within the shipment, subject to a maximum total liability per shipment of CAN\$20,000.00, and provided further that Carrier's liability on household goods, personal effects articles other than new articles, including but not limited to used, remanufactured or refurbished articles, shall not exceed one dollar (\$1.00) (CAN) per pound per individual lost or damaged piece within the shipment.

**SPECIAL AGREEMENT:** Declared Value: CAN \$ \_\_\_\_\_ per pound. (Declared value may not exceed CAN \$100,000.00 per shipment.)  
Shipper agrees to pay excess liability charge: \_\_\_\_\_ (Shipper's Initials)

Where the NMFC classification is dependent on value, shippers are required to state specifically below in writing the declared value of the property as follows: The declared value of the property is specifically stated by the shipper to be not exceeding \$ \_\_\_\_\_.

Shipper's Certification: I hereby declare that the contents of this consignment are fully and accurately described above by the proper shipping name, and are classified, packaged, marked and labeled/placarded, and are in all respects in proper condition for transport according to applicable international and national governmental regulations.

Shipment Received: The shipment is received subject to Tariff CNWY-199, Carrier's pricing schedules, terms, conditions and rules maintained at Carrier's general offices in effect on the date of issue of this Bill of Lading, as well as the National Motor Freight Classifications (NMFC), the Hazardous Materials Transportation Regulations (Title 49 - CFR, Subtitle B, Chapter 1, Sub Chapter A-C), and the Household Goods Mileage Guide (HHGB 105 Series), for shipments originating in the United States, and the Canadian Motor Vehicle Transport Act, the Transportation of Dangerous Goods Act, and the regulations in force in the provincial jurisdiction at the time and place of the shipment for shipments originating in Canada. The property described on this Bill of Lading is in apparent good order, but only to the extent that it is unobscured and visible without further inspection and except as noted or marked. The property is consigned and destined as indicated above. The word Carrier is defined throughout this contract as meaning any person or corporation in possession of the property under this contract. It is mutually agreed as to Carrier and each party at any time interested in all or any of said property, that every service to be performed hereunder shall be subject to all of this Bill of Lading's terms and conditions in effect on the date of shipment, including, but not limited to, the "Terms and Conditions" listed on the back side of this Bill of Lading.

SHIPPER K AND H PRINTERS	CARRIER <input type="checkbox"/> XPO LOGISTICS FREIGHT, INC. <input type="checkbox"/> XPO LOGISTICS FREIGHT CANADA INC.	
AUTHORIZED SIGNATURE	AUTHORIZED SIGNATURE DATE	



EQUIP NUMBER 321-6749	DATE 10/09/18	ORIGIN UMV	OUR REVENUE	ADVANCE	BEYOND	DESTINATION LDV	981-910005
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CONSIGNEE USPS - DENVER SCF *TDC ON 10/15 AT 09:00 7540 E 53RD PL DENVER, CO, US 80266-0003			MAIL 0900	SHIPPER'S NUMBER SN# ADAM 256324 PO# T2 EX50
			INVOICE NUMBER 981-910005	APPT: 0900-0900/15 TDC

SHIPPER  
K AND H PRINTERS  
KAREN OSTER  
7720 HARDESON RD  
EVERETT, WA, US 98203-7000



# PCS.	HM	DESCRIPTION OF ARTICLES AND MARKS	WEIGHT (LBS)	RATE	TOTAL CHARGES
14		PLT PRINTED MATERIAL 161870-0 CLASS 70	11188		
14		TDC TIME DATE CRITICAL/APPOINTMENT TOTAL	11188		PPD
EXCLUSIVE USE HOLD FOR TDC MONDAY OCT 15, 2018 USPS PRESET FAST APPT#123533661 @9AM EINDUCTION ENTRY. NO SOONER/NO LATER. TRAILER # 321- 6749 KH SEAL#0462443 XPO					

INSIDE DELIVERY     LIFT GATE SERVICE     RESIDENTIAL DELIVERY     CONSTRUCTION/UTILITY SITE

SHRINK WRAP INTACT? YES  NO  N/A  
*14 11<sup>00</sup> Sisto Tapia Sisto Tapia 10 15 18*  
 DUNS # 10-3151007

# XPO Logistics STRAIGHT BILL OF LADING

DRIVER PLEASE NOTE  
IF SINGLE SHIPMENT  
CHECK BOX BELOW

SHIPPER  
PLEASE NOTE

FREIGHT CHARGES ARE PREPAID UNLESS MARKED COLLECT

COLLECT

Reminder: Print/Affix Pro Labels To Your Shipment

ORIGINAL - NOT NEGOTIABLE  
Page 1 of 1



Motor  
Move

Dest SIC: UDV

XPO PRO#: 981-910963

DATE 10/9/18	PO. NO T3 EX50	SHIPPER NO ADAM 256324
CUSTOMER'S SPECIAL REFERENCE NUMBER		

SHIPPER (FROM) K AND H PRINTERS Karen Oster	CONSIGNEE (TO) USPS - DENVER SCF
STREET 7720 HARDESON RD	STREET 7540 E 53RD PL
CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) EVERETT, WA 98203-7000 (US) (425) 923-0365	CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) DENVER, CO 80266-0001 (US) (323) 919-1444
BILL TO K&H PRINTERS-LITHOGRAPHERS INC	CUSTOMS BROKER
STREET 7720 HARDESON RD STE A	STREET
CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) EVERETT, WA 98203 (US)	CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE)
ACCOUNT CODE	<input checked="" type="checkbox"/> <b>Guaranteed</b>

NUMBER SHIPPING UNITS	HM	KIND OF PACKAGING, DESCRIPTION OF ARTICLES, SPECIAL MARKS AND EXCEPTIONS Hazardous material sequence (ISHP) must read: UN/NA ID#, proper Shipping name, Hazard class and Packing group (SUBJECT TO INSPECTION AND CORRECTION)	NMFC NO.	CLASS OR DENSITY OF ARTICLES	WEIGHT (Subject to Correction) K lb kg
14		PLT(s) PRINTED MATERIAL	161870	70	10995
		**EMERGENCY CONTACT** (425) 923-0365 Karen Oster			
		Remarks: EXCLUSIVE USE: HOLD FOR TDC MONDAY OCT 15, 2018 USPS PRESET FAST APPT#123533661 @9AM eINDUCTION ENTRY. NO SOONER/NO LATER. TRAILER # 315- 0134 K&H SEAL#0462445 XPO SEAL#3397692			

COD AMOUNT: \$ \_\_\_\_\_ COD  Prepaid Fee:  Collect

U.S.  Canadian

NOTE: Consignee's company check made payable to the Shipper will be accepted by XPO Logistics Freight and forwarded to shipper unless otherwise directed to do so by the shipper

REMIT COD TO \_\_\_\_\_

ADDRESS \_\_\_\_\_

CITY \_\_\_\_\_ STATE/PROVINCE \_\_\_\_\_ ZIP/POSTAL CODE \_\_\_\_\_

Notice: Unless the Shipper completes the requirements as provided below, Carrier's liability shall be limited as stated herein and in Tariff CNWY-199 in effect on date of shipment, which is available on line at www.xpo.com or may be obtained upon request to Carrier. Shipment is subject to the release value provisions of the NMFC as set forth in paragraph 2 on the reverse side of this Bill of Lading. In no event shall Carrier be liable for loss of profit, income, interest, attorney fees, or any special, incidental or consequential damages.

Carrier liability with shipment originating within the United States: Carrier's liability shall be based on actual NMFC class of the shipment and is limited between \$1.00 and \$25.00 per pound as set forth in Tariff CNWY-199. Carrier's liability for all household goods, personal effects, and articles other than new, including but not limited to used, remanufactured or refurbished articles shall not exceed \$1.00 per pound per individual lost or damaged piece within the shipment. Carrier's highest level of liability is \$25.00 per pound per individual lost or damaged piece within the shipment, subject to a \$50,000.00 maximum total liability per shipment. Shipper may increase Carrier's limits on liability if the Shipper declares excess value on the Bill of Lading below, requests excess liability coverage from the Carrier and pays an additional charge. For this purpose the declared value of the property is hereby specifically stated by the Shipper to be \$ \_\_\_\_\_ and Shipper agrees to pay an additional charge for excess liability coverage. Total declared value may not exceed \$650,000.00 per shipment.

Carrier liability with shipment originating within Canada: Unless the Shipper completes the Special Agreement below, declares the value in the box below and agrees to pay the excess liability charge by initiating where indicated, Carrier's maximum liability is CAN\$2.00 per pound (CAN\$4.41 per kilogram) per individual lost or damaged piece within the shipment, subject to a maximum total liability per shipment of CAN\$20,000.00 and provided further that Carrier's liability on household goods, personal effects, articles other than new articles, including but not limited to used, remanufactured or refurbished articles, shall not exceed one dollar (\$1.00) (CAN) per pound per individual lost or damaged piece within the shipment.

SPECIAL AGREEMENT: Declared Value: CAN \$ \_\_\_\_\_ per pound. (Declared value may not exceed CAN \$100,000.00 per shipment.)  
Shipper agrees to pay excess liability charge: \_\_\_\_\_ (Shipper's Initials)

Where the NMFC classification is dependent on value, shippers are required to state specifically below in writing the declared value of the property as follows: The declared value of the property is specifically stated by the shipper to be not exceeding \$ \_\_\_\_\_

Shipper's Certification: I hereby declare that the contents of this consignment are fully and accurately described above by the proper shipping name, and are classified, packaged, marked and labeled/placarded, and are in all respects in proper condition for transport according to applicable international and national governmental regulations.

Shipment Received: The shipment is received subject to Tariff CNWY-199. Carrier's pricing schedules, terms, conditions and rules maintained at Carrier's general offices in effect on the date of issue of this Bill of Lading, as well as the National Motor Freight Classifications (NMFC), the Hazardous Materials Transportation Regulations (Title 49 - CFR, Subtitle B, Chapter 1, Sub Chapter A-C), and the Household Goods Mileage Guide (HIGB 105 Series), for shipments originating in the United States; and the Canadian Motor Vehicle Transport Act, the Transportation of Dangerous Goods Act, and the regulations in force in the provincial jurisdiction at the time and place of the shipment for shipments originating in Canada. The property described on this Bill of Lading is in apparent good order, but only to the extent that it is unconcealed and visible without further inspection and except as noted or marked. The property is consigned and destined as indicated above. The word Carrier is defined throughout this contract as meaning any person or corporation in possession of the property under this contract. It is mutually agreed as to Carrier and each party at any time interested in all or any of said property, that every service to be performed hereunder shall be subject to all of this Bill of Lading's terms and conditions in effect on the date of shipment, including, but not limited to, the "Terms and Conditions" listed on the back side of this Bill of Lading.

SHIPPER K AND H PRINTERS	CARRIER <input type="checkbox"/> XPO LOGISTICS FREIGHT, INC. <input type="checkbox"/> XPO LOGISTICS FREIGHT CANADA INC.	
AUTHORIZED SIGNATURE	AUTHORIZED SIGNATURE DATE	



DELIVERY RECEIPT

PRO NUMBER

REFER TO THIS NUMBER.

EQUIP. NUMBER 215-0134	DATE 10/09/18	ORIGIN UMV	OUR REVENUE	ADVANCE	BEYOND	DESTINATION UDV	PRO NUMBER 981-910963
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CONSIGNEE  
UNITED STATES POSTAL SERVICE

MAIL  
09006

SHIPPER'S NUMBER  
SN# ADAM 256324  
PO# T3 EX50

7500 E 53RD PL RM 1131  
DENVER, CO, US 80266-3998

PRO NUMBER  
981-910963

APPT: 0900-0900/15 JOY FCFS  
1000220432

SHIPPER  
K AND H PRINTERS  
KAREN OSTER  
7720 HARDESON RD  
EVERETT, WA, US 98203-7000



# PCS.	HM	DESCRIPTION OF ARTICLES AND MARKS	WEIGHT (LBS)	RATE	TOTAL CHARGES
14		PLT PRINTED MATERIAL 161870-0 CLASS 70	10995		
14		TDC TIME DATE CRITICAL/APPOINTMENT TOTAL	10995		PPD
<p>*** HAZMAT EMERGENCY CONTACT KAREN OSTER PHONE (425)923-0365 ***. EXCLUSIVE USE HOLD FOR TDC MONDAY OCT 15, 2018 USPS PRESET FAST APPT#123533661 @9AM EINDUCTION</p>					

INSIDE DELIVERY  LIFT GATE SERVICE  RESIDENTIAL DELIVERY  CONSTRUCTION/UTILITY SITE

SHRINK WRAP INTACT? YES <input checked="" type="checkbox"/> NO <input type="checkbox"/> N/A	DELIVERED 14 PCS	TIME	CONSIGNEE SIGNATURE	PRINT CONSIGNEE NAME	DATE 10/15/18
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RECEIVED 14 PIECES ABOVE DRIVER [Signature] 10/15/18 PAGE 1 OF 2

DESCRIBED FREIGHT IN GOOD ORDER EXCEPT AS NOTED. SUBJECT TO THE TERMS AND CONDITIONS HEREIN, AND TARIFF CHWY-199 IN EFFECT ON DATE OF SHIPMENT

# XPOLogistics STRAIGHT BILL OF LADING

DRIVER PLEASE NOTE  
IF SINGLE SHIPMENT  
CHECK BOX BELOW

SHIPPER  
PLEASE NOTE

FREIGHT CHARGES ARE PREPAID UNLESS MARKED COLLECT

COLLECT

Reminder: Print/Affix Pro Labels To Your Shipment

ORIGINAL - NOT NEGOTIABLE  
Page 1 of 1



Motor  
Move

Dest SIC: UDV

XPO PRO#: 981-947912

SHIPPER (FROM) K AND H PRINTERS Karen Oster		CONSIGNEE (TO) USPS - DENVER SCF	
STREET 7720 HARDESON RD		STREET 7540 E 53RD PL	
CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) EVERETT, WA 98203-7000 (US) (425) 923-0365		CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) DENVER, CO 80266-0001 (US) (323) 919-1444	
BILL TO K&H PRINTERS-LITHOGRAPHERS INC		CUSTOMS BROKER	
STREET 7720 HARDESON RD STE A		STREET	
CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE) EVERETT, WA 98203 (US)		CITY, STATE/PROVINCE, ZIP/POSTAL CODE (TELEPHONE)	
ACCOUNT CODE		<input type="checkbox"/> <b>Guaranteed</b>	

NUMBER SHIPPING UNITS	HM	KIND OF PACKAGING, DESCRIPTION OF ARTICLES, SPECIAL MARKS AND EXCEPTIONS Hazardous material sequence (ISHP) must read: UN/NA ID#, proper Shipping name, Hazard class and Packing group (SUBJECT TO INSPECTION AND CORRECTION)	NMFC NO.	CLASS OR DENSITY OF ARTICLES	WEIGHT (Subject to Correction) x lb kg
6		PLT(s) PRINTED MATERIAL	161870	70	3795
		**EMERGENCY CONTACT** (425) 923-0365 Karen Oster			
		Remarks: EXCLUSIVE USE: TDC MONDAY OCT 15, 2018 USPS PRESET FAST APPT#123533661 @9AM . NO SOONER/NO			
		LATER TRAILER # 311- 3190 K&H SEAL#0462413 XPO SEAL#3397696			

**COD AMOUNT: \$** \_\_\_\_\_

U.S.  Canadian

NOTE: Consignee's company check made payable to the Shipper will be accepted by XPO Logistics Freight and forwarded to shipper unless otherwise directed to do so by the shipper.

REMIT COD TO \_\_\_\_\_

ADDRESS \_\_\_\_\_

CITY \_\_\_\_\_ STATE/PROVINCE \_\_\_\_\_ ZIP/POSTAL CODE \_\_\_\_\_

Notice: Unless the Shipper completes the requirements as provided below, Carrier's liability shall be limited as stated herein and in Tariff CNWY-199 in effect on date of shipment, which is available on line at www.xpo.com or may be obtained upon request to Carrier. Shipment is subject to the release value provisions of the NMFC as set forth in paragraph 2 on the reverse side of this Bill of Lading. In no event shall Carrier be liable for loss of profit, income, interest, attorney fees, or any special, incidental or consequential damages.

Carrier liability with shipment originating within the United States: Carrier's liability shall be based on actual NMFC class of the shipment and is limited between \$1.00 and \$25.00 per pound as set forth in Tariff CNWY-199. Carrier's liability for all household goods, personal effects, and articles other than new, including but not limited to used, remanufactured or refurbished articles shall not exceed \$1.00 per pound per individual lost or damaged piece within the shipment. Carrier's highest level of liability is \$25.00 per pound per individual lost or damaged piece within the shipment, subject to \$150,000.00 maximum total liability per shipment. Shipper may increase Carrier's limits on liability if the Shipper declares excess value on the Bill of Lading below, requests excess liability coverage from the Carrier and pays an additional charge. For this purpose the declared value of the property is hereby specifically stated by the Shipper to be \$ \_\_\_\_\_ and Shipper agrees to pay an additional charge for excess liability coverage. Total declared value may not exceed \$650,000.00 per shipment.

Carrier liability with shipment originating within Canada: Unless the Shipper completes the Special Agreement below, declares the value in the box below and agrees to pay the excess liability charge by initialed where indicated, Carrier's maximum liability is CAN\$2.00 per pound (CAN\$4.1 per kilogram) per individual lost or damaged piece within the shipment, subject to a maximum total liability per shipment of CAN\$20,000.00, and provided further that Carrier's liability on household goods, personal effects articles other than new articles, including but not limited to used, remanufactured or refurbished articles, shall not exceed one dollar (\$1.00) (CAN) per pound per individual lost or damaged piece within the shipment.

**SPECIAL AGREEMENT:** Declared Value: CAN \$ \_\_\_\_\_ per pound. (Declared value may not exceed CAN \$100,000.00 per shipment.)  
Shipper agrees to pay excess liability charge: \_\_\_\_\_ (Shipper's Initials)

Where the NMFC classification is dependent on value, shippers are required to state specifically below in writing the declared value of the property as follows: The declared value of the property is specifically stated by the shipper to be not exceeding \$ \_\_\_\_\_.

Shipper's Certification: I hereby declare that the contents of this consignment are fully and accurately described above by the proper shipping name, and are classified, packaged, marked and labeled/placarded, and are in all respects in proper condition for transport according to applicable international and national governmental regulations.

Shipment Received: The shipment is received subject to Tariff CNWY-199, Carrier's pricing schedules, terms, conditions and rules maintained at Carrier's general offices in effect on the date of issue of this Bill of Lading, as well as the National Motor Freight Classifications (NMFC), the Hazardous Materials Transportation Regulations (Title 49 - CFR, Subtitle B, Chapter 1, Sub Chapter A-C), and the Household Goods Mileage Guide (HHGB 105 Series), for shipments originating in the United States, and the Canadian Motor Vehicle Transport Act, the Transportation of Dangerous Goods Act, and the regulations in force in the provincial jurisdiction at the time and place of the shipment for shipments originating in Canada. The property described on this Bill of Lading is in apparent good order, but only to the extent that it is unconcealed and visible without further inspection and except as noted or marked. The property is consigned and destined as indicated above. The word Carrier is defined throughout this contract as meaning any person or corporation in possession of the property under this contract. It is mutually agreed as to Carrier and each party at any time interested in all or any of said property, that every service to be performed hereunder shall be subject to all of this Bill of Lading's terms and conditions in effect on the date of shipment, including, but not limited to, the "Terms and Conditions" listed on the back side of this Bill of Lading.

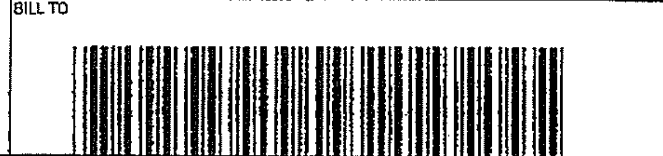
SHIPPER K AND H PRINTERS	CARRIER <input type="checkbox"/> XPO LOGISTICS FREIGHT, INC. <input type="checkbox"/> XPO LOGISTICS FREIGHT CANADA INC.	
AUTHORIZED SIGNATURE	AUTHORIZED SIGNATURE DATE	



EQUIP. NUMBER 311-3190	DATE 10/10/18	ORIGIN LJMV	OUR REVENUE	ADVANCE	BEYOND	DESTINATION LDV	981-947912
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CONSIGNEE USPS - DENVER SCF *TDC ON 10/15 7540 E 53RD PL DENVER, CO, US 80266-0003		MAIL 0900D	SHIPPER'S NUMBER SN# ADAM 256324 PO# T4 EX50
PRO NUMBER 981-947912		APPT: 0900-0900/15 TDC U 000220 431	

SHIPPER  
K AND H PRINTERS  
KAREN OSTER  
7720 HARDESON RD  
EVERETT, WA, US 98203-7000



# PCS.	HM	DESCRIPTION OF ARTICLES AND MARKS	WEIGHT (LBS)	RATE	TOTAL CHARGES
6		PLT PRINTED MATERIAL 161870-0 CLASS 70	3795		
6		TDC TIME DATE CRITICAL/APPOINTMENT TOTAL	3795		RPD
*** HAZMAT EMERGENCY CONTACT KAREN OSTER PHONE (425)923-0365 ***. EXCLUSIVE USE TDC MONDAY OCT 15, 2018 USPS PRESET FAST APPT#123533661 @9AM . NO SOONER/NO LATER. TRAILER #					

INSIDE DELIVERY    
  LIFT GATE SERVICE    
  RESIDENTIAL DELIVERY    
  CONSTRUCTION/UTILITY SITE

SHRINK WRAP INTACT? YES <input type="checkbox"/> NO <input type="checkbox"/> N/A <input type="checkbox"/>	DELIVERED <input checked="" type="checkbox"/> PCS	TIME	CONSIGNEE SIGNATURE	PRINT CONSIGNEE NAME	DATE 10/15/18
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RECEIVED 6 PIECES ABOVE DRIVER XPO/Repudio 10/15/18 PAGE 1 OF 2  
 DESCRIBED FREIGHT IN GOOD ORDER EXCEPT AS NOTED. SUBJECT TO THE TERMS AND CONDITIONS HEREIN, AND TARIFF CNWY-199 IN EFFECT ON DATE OF SHIPMENT

**Karen Oster**

---

**From:** LTLinfo@xpo.com  
**Sent:** Monday, October 15, 2018 12:34 PM  
**To:** Karen Oster  
**Subject:** XPO Logistics LTL PRO # 981911092 Status: Delivered

**Shipment: 981911092**

**Status:**  
Delivered  
(UDV of CWA) Henderson, CO  
Service Center information at: Henderson, CO

**Status Definition:**  
The shipment has been delivered to the consignee.

**Shipper:**  
K And H Printers Karen Oster  
7720 Hardeson Rd  
Everett, WA 98203 7000

**Consignee:**  
Usps - Denver Scf \*tdc On 10/15  
7540 E 53rd Pl  
Denver, CO 80266 0003

**Reference Numbers:**  
PRO Number: 981911092  
PO# T1 EX50  
SN# ADAM 256324

**Shipment:**  
Type: Prepaid  
Pcs: 13  
Wgt: 9,205 (lbs)  
Chrgs: \$3334.28 (USD)

**Dates:**  
Pickup: 10/09/2018  
Dlvr: 10/15/2018

If you have any questions or require further information, please contact your local XPO Logistics LTL Service Center.

Thank you for using XPO Logistics LTL!  
<http://xpo.com/services/less-than-truckload-ltl>

Adams - ADAM	1	PS# 3602-N	50	61,057	VBMP_E_2CRD	D7D	13	0	10/09/18	Everett, WA
Adams - ADAM	2	PS# 3602-N	50	74,462	VBMP_E_2CRD	D7D	14	0	10/09/18	Everett, WA
Adams - ADAM	3	PS# 3602-N	50	74,002	VBMP_E_2CRD	D7D	14	0	10/09/18	Everett, WA
Adams - ADAM	4A	319271269	50	742	VBMP_E_2CRD_ID	D7E	0	1	10/09/18	Everett, WA
Adams - ADAM	4B	PS# 3602-N	50	21,530	VBMP_E_2CRD	D7D	4	1	10/10/18	Everett, WA
Adams - ADAM	5A	319890499	72	276	VBMP_E_2CRD	H1E	0	1	10/13/18	Seattle, WA
Adams - ADAM	5J	319738513	71	9,922	VBMP_E_2CRD	D4F	2	1	10/13/18	Seattle, WA

47 4



PS Form 3602-N - Nonprofit USPS Marketing Mail - Permit Imprint

Final

Postage Summary

Account Holder: ADAMS COUNTY ELECTIONS 4430 S ADAMS COUNTY PKWY STE E3102 BRIGHTON, CO 80601-8207  
 Mailing Agent: K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) 7720 HARDESON RD STE A EVERETT, WA 98203-7000  
 Mail Owner: ADAMS COUNTY ELECTIONS 4430 S ADAMS COUNTY PKWY STE E3102 BRIGHTON, CO 80601-8207

Contact: ERIN AMOS  
 (720) 523-6500  
 eamos@adcogov.org

Account Number: 2801940

Permit: Permit Imprint 393  
 CRID: 23309197

Processing Category: Letters  
 CRID: 5023591

Statement FS Fee Waiver %: 0%  
 Post Office Of Mailing: EVERETT WA 98203-6230  
 Post Office of Permit: EVERETT WA 98203-6230

Mailer's Mailing Date: 10/09/2018

Mailer Declared Weight of Single Piece: 0.1326 lbs.  
 USPS Determined Weight of Single Piece: 0.1326 lbs.

Mailer Declared Total Pieces: 61,057 pcs.  
 USPS Determined Total Pieces: 61,057 pcs.

Mailer Declared Total Weight: 8,101.9000 lbs.  
 USPS Determined Total Weight: 8,096.1582 lbs.  
 Total Postage: \$ 6,438.08  
 Address Matching Date - Carrier Route: 10/09/2018

Sequencing Date: 10/09/2018

Address Matching Date - Automation: 10/09/2018

No of Containers: 1' MM Trays 258 2' MM Trays 283 EMM Trays 283 Flat Trays Sacks Pallets 13 Other

Customer Reference ID: ADAM E  
 Statement Sequence No: ADAM E  
 Move Update Method: Ancillary Service Endorsement  
 Political Mail: NO  
 Mailpiece is a product sample: NO  
 Incentive/Discount Claimed: NO  
 Mail Arrival Date and Time: 10/09/2018 11:47  
 Comments: B125 To Adams county  
 SSF TID Number:

NSA: NO  
 Official Election Mail: YES  
 Mailpieces contain a DVD/CD or other Disk: NO  
 Type of Fee: N/A  
 Payment Date and Time: 10/09/2018 13:08

Part A: Automail Letters

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	Discount Total*	Fee Total	Postage
A7	DSCF	5-Digit	Letters 3.5 oz (0.2188 lbs) or less	0.105	59879pcs	\$ 6,287.2950	\$ 0.0000	\$ 0.0000	\$ 6,287.2950
A8	DSCF	AADC	Letters 3.5 oz (0.2188 lbs) or less	0.128	1178pcs	\$ 150.7840	\$ 0.0000	\$ 0.0000	\$ 150.7840
A9						Part A Total (Add lines A1-A8)			\$ 6,438.0790
For Extra Services and Other Fees						Total Postage From All Parts			\$ 6,438.0790
						Total From Attached Form 3540-S			N/A
						Total Postage			\$ 6,438.08

\* May contain both Full Service Intelligent Mail and other discount - see Instructions page for additional information.

PS Form 3602-N - Nonprofit USPS Marketing Mail - Permit Imprint

Final

Postage Summary

Account Holder: ADAMS COUNTY ELECTIONS 4430 S ADAMS COUNTY PKWY STE E3102 BRIGHTON, CO 80601-8207  
 Mailing Agent: K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) 7720 HARDESON RD STE A EVERETT, WA 98203-7000  
 Mail Owner: ADAMS COUNTY ELECTIONS 4430 S ADAMS COUNTY PKWY STE E3102 BRIGHTON, CO 80601-8207

Contact: ERIN AMOS  
 (720) 523-6500  
 eamos@adccogov.org

Account Number: 2801940

Permit: Permit Imprint 393  
 CRID: 23309197

CRID: 2471401

Processing Category: Letters  
 CRID: 5023591

Statement FS Fee Waiver %: 0%

Post Office of Mailing: EVERETT WA 98203-6230

Mailer's Mailing Date: 10/09/2018

Post Office of Permit: EVERETT WA 98203-6230

Mailer Declared Weight of Single Piece: 0.1328 lbs.

Mailer Declared Total Pieces: 74,462 pcs.

Mailer Declared Total Weight: 9,805.1000 lbs.

USPS Determined Weight of Single Piece: 0.1328 lbs.

USPS Determined Total Pieces: 74,462 pcs.

USPS Determined Total Weight: 9,888.5536 lbs.

Total Postage: \$ 7,818.51

Sequencing Date: 10/09/2018

Address Matching Date - Automation: 10/09/2018

Address Matching Date - Carrier Route: 10/09/2018

No of Containers: 1' MM Trays 225 2' MM Trays 3' EMM Trays 434 Flat Trays Sacks Pallets 14 Other

Customer Reference ID: ADAM E  
 Statement Sequence No: ADAM E

How to Update Method: Ancillary Service Endorsement

NSA: NO

Political Mail: NO

Official Election Mail: YES

Mailpiece is a product sample: NO

Mailpieces contain a DVD/CD or other Disk: NO

Incentive/Discount AB Testing Claimed: NO

Type of Fee: N/A

Comments: Mail Arrival Date and Time: 10/09/2018 11:38

Payment Date and Time: 10/09/2018 13:13

SSF TID Number:

Part A: Automation Letters

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	Discount Total*	Fee Total	Postage
A7	DSCF	5-Digit	Letters 3.5 oz (0.2188 lbs) or less	0.105	74462pcs	\$ 7,818.5100	\$ 0.0000	\$ 0.0000	\$ 7,818.5100
A9									\$ 7,818.5100
Part A Total (Add lines A1-A8)									\$ 7,818.5100
Total Postage From All Parts									\$ 7,818.5100
Total From Attached Form 3540-S									N/A
For Extra Services and Other Fees									
Total Postage									\$ 7,818.51

\* May contain both Full Service Intelligent Mail and other discount - see Instructions page for additional information.

PS Form 3602-N - Nonprofit USPS Marketing Mail - Permit Imprint

Final

Postage Summary

Account Holder: ADAMS COUNTY ELECTIONS  
 4430 S ADAMS COUNTY PKWY STE E3102  
 BRIGHTON, CO 80601-8207  
 Mailing Agent: K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) Mail  
 7720 HARDESON RD STE A  
 EVERETT, WA 98203-7000  
 Mail Owner: ADAMS COUNTY ELECTIONS  
 4430 S ADAMS COUNTY PKWY STE E3102  
 BRIGHTON, CO 80601-8207  
 Contact: ERIN AMOS  
 (720) 523 - 6500  
 eamos@adccogov.org

Account Number: 2801840  
 Permit: Permit Imprint 393  
 CRID: 23309197  
 CRID: 2471401  
 Processing Category: Letters  
 CRID: 5023591

Statement FS Fee Waiver %: 0%  
 Post Office Of Mailing: EVERETT WA 98203-6230  
 Post Office of Permit: EVERETT WA 98203-6230  
 Mailer Declared Weight of Single Piece: 0.1326 lbs.  
 USPS Determined Weight of Single Piece: 0.1326 lbs.  
 Mailer's Mailing Date: 10/09/2018  
 Mailer Declared Total Pieces: 74,002 pcs.  
 USPS Determined Total Pieces: 74,002 pcs.  
 Sequencing Date: 10/09/2018  
 Address Matching Date - Automation: 10/09/2018  
 Mailer Declared Total Weight: 9,807.7000 lbs.  
 USPS Determined Total Weight: 9,812.6652 lbs.  
 Total Postage: \$ 7,770.21  
 Address Matching Date - Carrier Route: 10/09/2018

No of Containers: 1' MM Trays 335, 2' MM Trays, 2' EMM Trays 288, Flat Trays, Sacks, Pallets, Other  
 Customer Reference ID: ADAM E  
 Statement Sequence No: ADAM E  
 Move Update Method: Ancillary Service Endorsement  
 Political Mail: NO  
 Mailpiece is a product sample: NO  
 Incentive/Discount: AB Testing Claimed: NO  
 Claimed: NO  
 Mail Arrival Date and Time: 10/09/2018 11:42  
 Comments: SSF TID Number:  
 NSA: NO  
 Official Election Mail: YES  
 Mailpieces contain a DVD/CD or other Disk: NO  
 Type of Fee: N/A  
 Payment Date and Time: 10/09/2018 13:12

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	Discount Total*	Fee Total	Postage
A7	DSCF	5-Digit	Letters 3.5 oz (0.2188 lbs) or less	0.105	74002pcs	\$ 7,770.2100	\$ 0.0000	\$ 0.0000	\$ 7,770.2100
A9									\$ 7,770.2100
Part A: Automation Letters						Part A Total (Add lines A1-A9)			\$ 7,770.2100
For Extra Services and Other Fees						Total Postage From All Parts			\$ 7,770.2100
						Total From Attached Form 3540-S			N/A
						Total Postage			\$ 7,770.21

\* May contain both Full Service Intelligent Mail and other discount - see Instructions page for additional information.

Restricted Information

Dashboard > Display

Today's Date: 10/23/2018

Mailing Group Summary Information

Mailing Group ID: 223749644 Mailing Agent: K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) Mail Owner: ADAMS COUNTY ELECTIONS  
 Preparer: -K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) PO of Mailing Finance No: 547616 Open Date: 09-29-2018  
 Description: ADAM\_Ext50\_VBMP\_E\_\_2CRD\_\_ID Submission Type: Mail.dai Close Date:

PS # 319271269, FIN - Transaction # 201828215252124M1 (processed by RMS on 10/09/2018 03:25:21 PM) Cancel Confirmation Page Register Place-Weight Information

PS Form 3602-N - Nonprofit USPS Marketing Mail - Permit Imprint

Final

Postage Summary

Account Holder: ADAMS COUNTY ELECTIONS 4430 S ADAMS COUNTY PKWY STE E3102 BRIGHTON, CO 80601 -8207  
 Mailing Agent: K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) Mail Owner: ADAMS COUNTY ELECTIONS 4430 S ADAMS COUNTY PKWY STE E3102 1ST FLOOR, BRIGHTON, CO 80601 -8207  
 Contact: ERIN AMOS (720) 523 - 6500 eamos@adccogov.org

Account Number: 2801940

Permit: Permit Imprint 393

CRID: 23309197

CRID: 2471401

Processing Category: Letters

CRID: 5023591

Statement FS Fee Waiver %: 98.65%

Post Office Of Mailing: SEATTLE WA 98134-9651

Mailer's Mailing Date: 10/09/2018

Post Office of Permit: EVERETT WA 98203-6230

Mailer Declared Weight of Single Piece: 0.1341 lbs.

Mailer Declared Total Pieces: 742 pcs.

Mailer Declared Total Weight: 99.5022 lbs.

USPS Determined Weight of Single Piece: 0.1341 lbs.

USPS Determined Total Pieces: 742 pcs.

USPS Determined Total Weight: 99.5022 lbs.

Total Postage: \$ 88.36

No of Containers: 1' MM Trays 2' MM Trays 2' EMM Trays Flat Trays Sacks Pallets Other  
 6 1

Move Update Method: Auxiliary Service Endorsement

NSA: NO

Political Mail: NO Mailpiece is a product sample: NO

Official Election Mail: YES Mailpieces contain a DVD/CD or other Disk: NO

Incentive/Discount Claimed: NO AB Testing Claimed: NO

Type of Fee: N/A

Mail Arrival Date and Time: 10/09/2018 10:35

Payment Date and Time: 10/09/2018 13:25

Comments:

Container Grouping ID:

Postal Mailing Type:

SSF TID Number:

Part A: Automation Letters

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	FS Discount	Discount Total*	Fee Total	Postage
A3	NONE	Mixed AADC	Letters 3.5 oz (0.2188 lbs) or less	0.172	2pcs.	\$ 0.3440	\$ 0.0020	\$ -0.0020	\$ 0.0000	\$ 0.3420
A8	DSCF	AADC	Letters 3.5 oz (0.2188 lbs) or less	0.128	730pcs.	\$ 93.4400	\$ 0.7300	\$ -0.7300	\$ 0.0000	\$ 92.7100
A9										Part A Total (Add lines A1-A8)
A10		DISPLAY ONLY Letters - Number of Pieces that Comply	Full Service Intelligent Mail Option	0.001	732pcs.					\$ 93.0520

Part B: Nonautomation Letters

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	FS Discount	Discount Total	Fee Total	Postage
B9	NONE	Mixed ADC	Nonmachinable Letters 4 oz (0.25 lbs) or less	0.531	10pcs.	\$ 5.3100	\$ 0.0000	\$ 0.0000	\$ 0.0000	\$ 5.3100
B28										Part B Total (Add lines B1-B27)
										\$ 5.3100

For Extra Services and Other Fees

Total Full Service Discount From All Parts \$ -0.7320  
 Total Postage From All Parts \$ 98.3620  
 Total From Attached Form 3540-S N/A

Total Incentive/Discount Claimed \$ -0.7320

Total Postage \$ 98.36

\* May contain both Full Service Intelligent Mail and other discount - see Instructions page for additional information.

PS Form 3602-N - Nonprofit USPS Marketing Mail - Permit Imprint

Final

**Postage Summary**  
**\*\*\* ADJUSTED STATEMENT \*\*\***

Account Holder: ADAMS COUNTY ELECTIONS      Mailing Agent: K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) Mail Owner: ADAMS COUNTY ELECTIONS  
 4430 S ADAMS COUNTY PKWY STE E3102      7720 HARDESON RD STE A      4430 S ADAMS COUNTY PKWY STE E3102  
 BRIGHTON, CO 80601-8207      EVERETT, WA 98203-7000      BRIGHTON, CO 80601-8207

Contact: ERIN AMOS  
 (720) 523-6500  
 eamos@adcogov.org

Account Number: 2801940

Permit: Permit Imprint 393  
 CRID: 23309197

Processing Category: Letters  
 CRID: 5023591

Statement FS Fee Waiver %: 0%

CRID: 2471401

Post Office Of Mailing: EVERETT WA 98203-6230

Mailer's Mailing Date: 10/10/2018

Post Office of Permit: EVERETT WA 98203-6230

Mailer Declared Weight of Single Piece: 0.1326 lbs.

Mailer Declared Total Pieces: 21,530 pcs.

Mailer Declared Total Weight: 2,854.8780 lbs.

USPS Determined Weight of Single Piece: 0.1326 lbs.

USPS Determined Total Pieces: 21,530 pcs.

USPS Determined Total Weight: 2,854.8780 lbs.

Total Postage: \$ 2,467.35

Sequencing Date: 10/01/2018

Address Matching Date - Automation: 10/01/2018

Postage Address Matching Date - Carrier Route: 10/01/2018

No of Containers: 1' MM Trays 97      2' MM Trays      2' EMM Trays 101      Flat Trays      Sacks      Pallets 4      Other 1

Customer Reference ID: ADAM E  
 Statement Sequence No: ADAM E  
 Move Update Method: Ancillary Service Endorsement  
 Political Mail: NO  
 Mailpiece is a product sample: NO  
 Incentive/Discount Claimed: NO  
 Mail Arrival Date and Time: 10/10/2018 12:22  
 Comments: Math error  
 SSF TID Number:

NSA: NO  
 Official Election Mail: YES  
 Mailpieces contain a DVD/CD or other Disk: NO  
 Type of Fee: N/A  
 Payment Date and Time: 10/10/2018 15:40

Part A: Automation Letters

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	Discount Total*	Fee Total	Postage
A3	NONE	Mixed AADC	Letters 3.5 oz (0.2188 lbs) or less	0.172	687pcs.	\$ 118.1640	\$ 0.0000	\$ 0.0000	\$ 118.1640
A7	DSCF	5-Digit	Letters 3.5 oz (0.2188 lbs) or less	0.105	20393pcs.	\$ 2,141.2650	\$ 0.0000	\$ 0.0000	\$ 2,141.2650
A9						Part A Total (Add lines A1-A8)			\$ 2,259.4290

Part B: Nonautomation Letters

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	Discount Total	Fee Total	Postage
B8	NONE	ADC	Nonmachinable Letters 4 oz (0.25 lbs) or less	0.458	425pcs.	\$ 194.6500	\$ 0.0000	\$ 0.0000	\$ 194.6500
B9	NONE	Mixed ADC	Nonmachinable Letters 4 oz (0.25 lbs) or less	0.531	25pcs.	\$ 13.2750	\$ 0.0000	\$ 0.0000	\$ 13.2750
B28						Part B Total (Add lines B1-B27)			\$ 207.9250
						Total Postage From All Parts			\$ 2,467.3540
						Total From Attached Form 3540-S			N/A

For Extra Services and Other Fees

Total Postage \$ 2,467.35

\* May contain both Full Service Intelligent Mail and other discount - see Instructions page for additional information.

Restricted Information

Dashboard > Display

Today's Date: 10/23/2018

Mailing Group Summary Information

Mailing Group ID: 224768731 Mailing Agent: K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) Mail Owner: ADAMS COUNTY ELECTIONS  
 Preparer: --K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) PO of Mailing Finance No: 547616 Open Date: 10-12-2018  
 Description: ADAM\_Ex172\_VBMP\_E\_\_2CRD\_\_ Submission Type: Mail.dat Close Date:

PS # 319810498, FIN - Transaction # 201828616582835M1 (processed by CKB on 10/13/2018 04:58:28 PM) Cancel Confirmation Page Register Piece-Weight Information

PS Form 3602-N - Nonprofit USPS Marketing Mail - Permit Imprint

Final

Postage Summary

Account Holder: ADAMS COUNTY ELECTIONS 4430 S ADAMS COUNTY PKWY STE E3102 BRIGHTON, CO 80601-8207  
 Contact: ERIN AMOS (720) 523-6500 eamos@adcogov.org  
 Mailing Agent: K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) 7720 HARDESON RD STE A EVERETT, WA 98203-7000  
 Mail Owner: ADAMS COUNTY ELECTIONS 4430 S ADAMS COUNTY PKWY STE E3102 1ST FLOOR, BRIGHTON, CO 80601-8207  
 Account Number: 2801940  
 Permit: Permit Imprint 393  
 CRID: 23309197 CRID: 2471401  
 Processing Category: Letters CRID: 5023591  
 Statement FS Fee Waiver %: 99.64%  
 Post Office Of Mailing: SEATTLE WA 98134-9651  
 Post Office of Permit: EVERETT WA 98203-6230  
 Mailer's Mailing Date: 10/13/2018  
 Mailer Declared Total Weight of Single Piece: 0.1334 lbs.  
 USPS Determined Weight of Single Piece: 0.1334 lbs.  
 Mailer Declared Total Weight: 36.8184 lbs.  
 USPS Determined Total Weight: 36.8184 lbs.  
 Total Postage: \$ 38.32

No of Containers: 1' MM Trays 2' MM Trays 2' EMM Trays 4 Flat Trays 1 Sacks 1 Pallets 1 Other

Move Update Method: Political Mail: NO  
 Mailpiece is a product sample: NO  
 Incentive/Discount Claimed: NO  
 Mail Arrival Date and Time: 10/13/2018 12:33  
 Comments: Container Grouping ID: Copal Mailing Type: SSF TID Number:  
 Ancillary Service Endorsement: NSA: NO  
 Official Election Mail: YES  
 Mailpieces contain a DVD/CD or other Disk: NO  
 Type of Fee: N/A  
 Payment Date and Time: 10/13/2018 14:58

Part A: Automation Letters

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	FS Discount	Discount Total*	Fee Total	Postage
A3	NONE	Mixed AADC	Letters 3.5 oz (0.2188 lbs) or less	0.172	65pcs.	\$ 11,1800	\$ 0.0650	\$ -0.0650	\$ 0.0000	\$ 11.1150
A8	DSCF	AADC	Letters 3.5 oz (0.2188 lbs) or less	0.128	210pcs.	\$ 26,8800	\$ 0.2100	\$ -0.2100	\$ 0.0000	\$ 26.6700
A9										Part A Total (Add lines A1-A8)
A10		DISPLAY ONLY Letters - Number of Pieces that Comply	Full Service Intelligent Mail Option	0.001	275pcs.					\$ 37.7850

Part B: Nonautomation Letters

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	FS Discount	Discount Total*	Fee Total	Postage
B9	NONE	Mixed ADC	Nonmachinable Letters 4 oz (0.25 lbs) or less	0.531	1pcs.	\$ 0.5310	\$ 0.0000	\$ 0.0000	\$ 0.0000	\$ 0.5310
B28										Part B Total (Add lines B1-B27)
						\$ 0.5310				\$ 0.5310

For Extra Services and Other Fees

Total Full Service Discount From All Parts \$ -0.2750  
 Total Postage From All Parts \$ 38.3160  
 Total From Attached Form 3540-S N/A  
 Total Postage \$ 38.32

\* May contain both Full Service Intelligent Mail and other discount - see instructions page for additional information. Total Incentive/Discount Claimed \$ -0.2750

Restricted Information

Today's Date: 10/23/2018

[Dashboard](#) > Display

Mailing Group Summary Information

Mailing Group ID: 224584521 Mailing Agent: ADAMS COUNTY ELECTIONS  
 Preparer: -K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) PO of Mailing Finance No: 547616  
 Description: ADAM\_Ex171\_VBMP\_E\_\_2CRD\_\_ Submission Type: Mail.dat

PS # 319738513, FIN - Transaction # 201828517514547M1 (processed by RMS on 10/12/2018 05:51:45 PM) [Cancel](#) | [Confirmation Page](#) | [Register](#) | [Place-Weight Information](#)

PS Form 3602-N - Nonprofit USPS Marketing Mail - Permit Imprint

Final

Postage Summary

Account Holder: ADAMS COUNTY ELECTIONS 4430 S ADAMS COUNTY PKWY STE E3102 BRIGHTON, CO 80601-8207  
 Mailing Agent: K&H PRINTERS LITHOS (INTEGRITY VOTING SYSTEMS) 7720 HARDESON RD STE A EVERETT, WA 98203-7000  
 Mail Owner: ADAMS COUNTY ELECTIONS 4430 S ADAMS COUNTY PKWY STE E3102 1ST FLOOR, BRIGHTON, CO 80601-8207  
 Contact: ERIN AMOS (720) 523-6500 eamos@adccgov.org

Account Number: 2801940  
 Permit: Permit Imprint 393  
 CRID: 23309197 CRID: 2471401  
 Statement FS Fee Waiver %: 99.77%  
 Post Office of Mailing: SEATTLE WA 98134-9651  
 Post Office of Permit: EVERETT WA 98203-6230  
 Mailer's Mailing Date: 10/12/2018  
 Mailer Declared Weight of Single Piece: 0.1339 lbs.  
 USPS Determined Weight of Single Piece: 0.1339 lbs.  
 Mailer Declared Total Weight: USPS Determined Total Weight: 1,328.5558 lbs.  
 Total Postage: \$ 1,095.19  
 Processing Category: Letters  
 CRID: 5023591

No of Containers: 1' MM Trays 2' MM Trays 2' EMM Trays 71 Flat Trays Sacks Pallets 3 Other

Move Update: Ancillary Service Endorsement  
 Method: NSA: NO  
 Political Mail: NO  
 Mailpiece is a product sample: NO  
 Incentive/Discount Claimed: NO  
 Mail Arrival Date and Time: 10/12/2018 13:40  
 Comments: Payment Date and Time: 10/12/2018 15:51  
 Container Grouping ID:  
 Copal Mailing Type:  
 SSF TID Number:

Part A: Automation Letters

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	FS Discount	Discount Total*	Fee Total	Postage
A3	NONE	Mixed AADC	Letters 3.5 oz (0.2188 lbs) or less	0.172	198pcs.	\$ 34.0560	\$ 0.1980	\$ -0.1980	\$ 0.0000	\$ 33.8580
A7	DSCF	5-Digit	Letters 3.5 oz (0.2188 lbs) or less	0.105	9494pcs.	\$ 996.8700	\$ 9.4940	\$ -9.4940	\$ 0.0000	\$ 987.3760
A8	DSCF	AADC	Letters 3.5 oz (0.2188 lbs) or less	0.128	482pcs.	\$ 61.8960	\$ 0.4620	\$ -0.4620	\$ 0.0000	\$ 61.2140
A9							Part A Total (Add lines A1-A8)			\$ 1,082.4480
A10		DISPLAY ONLY Letters - Number of Pieces that Comply	Full Service Intelligent Mail Option	0.001	10174pcs.					

Part B: Nonautomation Letters

Line Number	Entry Discount	Title	Description	Price	Quantity	Subtotal Postage	FS Discount	Discount Total	Fee Total	Postage
B9	NONE	Mixed ADC	Nonmachinable Letters 4 oz (0.25 lbs) or less	0.531	24pcs.	\$ 12.7440	\$ 0.0000	\$ 0.0000	\$ 0.0000	\$ 12.7440
B28							Part B Total (Add lines B1-B27)			\$ 12.7440

Total Full Service Discount From All Parts \$ -10.1740  
 Total Postage From All Parts \$ 1,095.1920  
 Spoilage and Shortage Postage: -\$ 33.6240  
 Total From Attached Form 3540-S N/A  
 Total Postage \$ 1,061.57  
 Total Incentive/Discount Claimed \$ - 10.1740

XPOLogistics

www.xpo.com



CONSIGNEE COPY

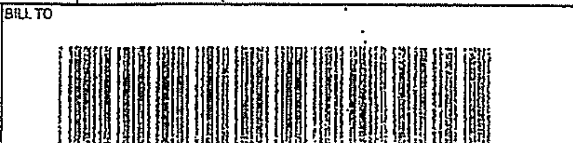
INVOICE NUMBER

REFER TO THIS NUMBER.

EQUIP NUMBER	DATE	ORIGIN	OUR REVENUE	ADVANCE	BEYOND	DESTINATION
217-2001	10/05/10	UNV				UNV

CONSIGNEE		MAIL	SHIPPER'S NUMBER
UNPS - DENVER BCF		0500F	UNP A00M 276324
*TDC ON 10/15			PO# T1 EX001
7540 E 53RD PL		INVOICE NUMBER	APPT: 0500-0500/23 MAYL 01019
DENVER, CO, US 80256-0003		981-941092	

SHIPPER  
 K AND H PRINTERS  
 KAREN OSTER  
 7700 HARDESON RD  
 EVERETT, WA, US 98203-7000



# PCS.	HM	DESCRIPTION OF ARTICLES AND MARKS	WEIGHT (LBS)	RATE	TOTAL CHARGES
13		BKD PRINTED MATERIAL 161870-0 CLASS 70	9205		
13		TDC TIME DATE CRITICAL/APPOINTMENT TOTAL	9205		RTD

\*\*\* HAZMAT EMERGENCY CONTACT KAREN OSTER PHONE (425) 923-0365 \*\*\*  
 EXCLUSIVE USE HOLD FOR TDC MONDAY OCT 15, 2010 UNPS DRESSET FAST  
 APPT#123536451 @50M UNPS \$125

INSIDE DELIVERY     LIFT GATE SERVICE     RESIDENTIAL DELIVERY     CONSTRUCTION/UTILITY SITE

SHRINK WRAP INTACT?  YES  NO  N/A

DUNS # 10-315-1097

LEAVE THIS COPY WITH CONSIGNEE SUBJECT TO THE TERMS AND CONDITIONS HEREIN, AND TARIFF CNVY-199 IN EFFECT ON DATE OF SHIPMENT DESCRIBED FREIGHT IN GOOD CONDITION UNLESS MARKED OTHERWISE

PAGE 1 OF 2    2

RETURN REPORT

PERSON REFUSING SHIPMENT	COMPANY NAME	TELEPHONE NUMBER
	981-911 092	

REASON FOR RETURN:

UNAUTHORIZED RETURN     WILL NOT ACCEPT FREIGHT COLLECT     OTHER \_\_\_\_\_

ARRIVED TOO LATE     DAMAGED-REFUSED (DESCRIPTION OF DAMAGE ON FRONT OF DELIVERY RECEIPT)     WRONG ADDRESS - MOVED CORRECT ADDRESS IS: \_\_\_\_\_

ORDER CANCELLED     UNABLE TO LOCATE CONSIGNEE

XPO LOGISTICS FREIGHT, INC.

TRAILER NUMBER	DATE
317-5861	10/15/10
TIME	DRIVER'S SIGNATURE
1500	[Signature]

DISPOSITION: *Refused To Accept Carriage*

DATE: \_\_\_\_\_

DETENTION RECORD		NAME & ADDRESS WHERE EQUIPMENT DETAINED IF DIFFERENT FROM CONSIGNEE ON FACE OF BILL			
* TRACTOR #	TRAILER #1	TRAILER #2	TIME/DATE NOTIFIED OF ARRIVAL		
* TIME/DATE UNLOADING BEGAN	* TIME/DATE UNLOADING COMPLETED	TIME/DATE RELEASED BY CONSIGNEE	* TOTAL WT. UNLOADED PER STOP		

\* Leave blank when power is detained.

CONSIGNEE'S SIGNATURE



**STATE OF COLORADO**  
**Department of State**

1700 Broadway  
Suite 200  
Denver, CO 80290

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**Wayne W. Williams**  
Secretary of State

**Suzanne Staiert**  
Deputy Secretary of State

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October 24, 2018

Gregory G. Graves  
Vice President, Area Operations – Western Area  
ADDRESS  
ADDRESS

**Re: Adams County mail ballots**

Dear Mr. Gregory:

I write to express concern and frustration with recent actions by the USPS in Colorado, which contributed to a significant delay where nearly 61,000 Adams County voters received their mail ballots for the 2018 general election long after they should have. While I appreciate the successful working relationship our two agencies have developed in recent years, this incident shows that more work is required.

The relevant details, as I understand them, are as follows:

- Adams County, through its print vendor, secured a Facility Access and Shipment Tracking (FAST) appointment for October 15, 2018, to deliver the bulk of its general election mail ballots to the USPS's General Mail Facility (GMF) in Denver;
  - Adams County's shipping vendor filled four trucks with Adams County's ballots for delivery to the GMF, and arrived at the GMF with all four trucks on the day of its FAST appointment;
- After unloading and accepting ballots from three of the four trucks, staff at the GMF rejected the fourth truck for a reason USPS has not yet explained;
- After rejection from the GMF, the shipping vendor returned the truck filled with ballots to its lot;
  - The shipping vendor failed to inform Adams County or the print vendor of the rejection, and instead left the truck sitting in its lot for several days (a substantial failure that Adams County and the print vendor are currently pursuing);
- On October 22, after receiving questions from concerned voters who hadn't yet received their ballots, Adams County began investigating whether all ballots were mailed;
  - The print vendor and USPS staff made significant efforts to identify the issue (but it does not appear that relevant staff at USPS were initially aware of the most-critical fact—that the GMF rejected an entire truck-full of ballots);
- On October 23, Adams County's print vendor discovered that the shipping vendor had the fourth truck on its lot with ballots still inside;

---

Main Number (303) 894-2200  
Fax (303) 869-4861  
TDD/TTY (303) 869-4867

Web Site  
E-mail

[www.sos.state.co.us](http://www.sos.state.co.us)  
[public.elections@sos.state.co.us](mailto:public.elections@sos.state.co.us)

- After learning that Adams County had additional ballots to deliver, our office contacted USPS to ask that USPS expedite delivery; USPS agreed. During the call with our office, USPS did not acknowledge that it had rejected the ballots more than a week earlier;
- Adams County, its vendors, and USPS worked in cooperation to get the ballots to the GMF and out to voters the next day;
  - During delivery of the ballots to the GMF, USPS staff informed Secretary of State staff—after having previously denied it—that it had indeed rejected the ballots during the first attempted delivery.

Colorado is a mail ballot state and our voters expect that their ballots will arrive timely in their mailboxes before each election. So it is imperative that the Secretary of State's office, county clerks, vendors, and the USPS collaborate and agree upon the combined processes necessary to facilitate a successful mail ballot election.

Our two agencies have worked closely over the past several election cycles to establish agreed-upon processes and eliminate barriers to timely delivery of mail ballots. Before this election, it was the Secretary of State's understanding that, after significant discussion in prior years, we had eliminated the potential for mass-rejection of ballots at the GMF. This incident makes clear that we must work together to establish better communication and procedures.

I look forward to a full report from your office after you have investigated the reason why Adams County's truckload of ballots was rejected. I also look forward to working with you to prevent this from happening in the future.

Regards,

Suzanne Staiert  
Deputy Secretary of State

SCAN

POST NEAR BOOKS  
**WARNING**  
SPX @ FTD





County: Adams  
User Name : Erin Amos

## Ballot Batches-Details

Date : 3/22/2019, 8:56:00 AM

Election : 11/6/2018-2018 Adams County General Election

Batch Date	Batch #	Batch Description	Total Ballots	Active Ballots	Received Ballots	Voided Ballots
11/06/2018	70	UOCAVA Email 11062018	5	2	2	1
11/05/2018	69	UOCAVA Email 11052018	5	4	1	0
11/02/2018	68	UOCAVA Email 11022018	3	0	3	0
11/01/2018	67	UOCAVA Email 11012018	2	0	2	0
11/01/2018	66	UOCAVA Email 11012018	12	6	6	0
10/30/2018	65	Final Supplemental Pull 10302018	198	59	96	43
10/30/2018	64	ID Required 10302019	12	2	8	2
10/29/2018	63	Supplemental Pull 10292018	817	245	363	209
10/29/2018	62	ID Required 10292018	17	9	5	3
10/29/2018	61	HCF 10292018	1	1	0	0
10/29/2018	60	UOCAVA Mail 10292018	3	2	1	0
10/29/2018	59	UOCAVA Email 10292018	9	2	6	1
10/26/2018	58	Supplemental Pull 10262018	741	293	361	87
10/26/2018	57	ID Required 10262018	28	17	6	5
10/26/2018	56	HCF 10262018	1	0	1	0
10/26/2018	55	UOCAVA Mail 10262018	1	0	1	0
10/26/2018	54	UOCAVA Email 10262018	3	1	2	0
10/25/2018	53	Supplemental Pull 10252018	366	90	225	51
10/25/2018	52	ID Required 10252018	10	0	8	2
10/25/2018	51	HCF 10252018	1	0	0	1
10/25/2018	50	UOCAVA Email 10252018	3	0	3	0
10/24/2018	49	Supplemental 10242018	485	169	250	66
10/24/2018	48	ID Required 10242018	11	6	5	0
10/24/2018	47	UOCAVA Mail 10242018	1	0	1	0
10/24/2018	46	UOCAVA Email 10242018	5	1	4	0

County: Adams  
User Name : Erin Amos

## Ballot Batches-Details

Date : 3/22/2019, 8:56:00 AM

Election : 11/6/2018-2018 Adams County General Election

Batch Date	Batch #	Batch Description	Total Ballots	Active Ballots	Received Ballots	Voided Ballots
10/23/2018	45	Supplemental Pull 10232018	720	164	484	72
10/23/2018	44	ID Required 10232018	6	2	4	0
10/23/2018	43	UOCAVA Email 10232018	1	1	0	0
10/22/2018	42	Supplemental Pull 10222018	873	176	603	94
10/22/2018	41	ID Required 10222018	31	8	20	3
10/22/2018	40	HCF 10222018	2	2	0	0
10/22/2018	39	UOCAVA Mail 10222018	7	2	3	2
10/22/2018	38	UOCAVA Email 10222018	4	0	4	0
10/18/2018	37	Supplemental File 10182018	628	199	291	138
10/18/2018	36	ID Required 10182018	59	36	20	3
10/18/2018	35	UOCAVA Email 10182018	2	1	1	0
10/16/2018	34	Supplemental 10162018	6217	1714	3908	595
10/16/2018	33	ID Required 10162018	174	81	70	23
10/16/2018	32	UOCAVA Mail 10162018	1	0	1	0
10/16/2018	31	UOCAVA Email 10162018	2	2	0	0
10/16/2018	30	UOCAVA Mail 10162018	6	2	4	0
10/16/2018	29	UOCAVA Email 10162018	16	1	12	3
10/12/2018	28	UOCAVA Email 10122018	2	0	2	0
10/12/2018	27	HCF Supplemental Pull 1012218	8	0	7	1
10/11/2018	26	UOCAVA Mail 10112018	8	4	4	0
10/11/2018	25	UOCAVA Email 10112018	27	6	20	1
10/10/2018	24	UOCAVA Mail 10102018	3	1	1	1
10/10/2018	23	UOCAVA Email 10102018	4	1	2	1
10/05/2018	22	UOCAVA Mail 10/05/2018	5	1	4	0
10/05/2018	21	UOCAVA Email 10052018	5	3	2	0

County: Adams  
User Name : Erin Amos

## Ballot Batches-Details

Date : 3/22/2019, 8:56:00 AM

Election : 11/6/2018-2018 Adams County General Election

Batch Date	Batch #	Batch Description	Total Ballots	Active Ballots	Received Ballots	Voided Ballots
10/05/2018	20	UOCAVA Email 10052018	6	2	4	0
10/02/2018	19	UOCAVA Mail 10022018	6	1	5	0
10/02/2018	18	UOCAVA Email 10022018	9	1	7	1
09/28/2018	17	Initial Ballot Pull 09282018	44342	11754	29668	2920
09/28/2018	16	Initial Ballot Pull 09282018	46903	11389	32418	3096
09/28/2018	15	Initial Ballot Pull 09282018	97683	26218	64482	6983
09/28/2018	14	Initial Ballot Pull 09282018	52412	15881	32819	3712
09/28/2018	13	ID Required Initial Pull 09282018	742	500	127	115
09/28/2018	12	HCF Initial Pull 09282018	403	106	265	32
09/28/2018	11	UOCAVA Mailing 09282018	2	0	1	1
09/28/2018	10	UOCAVA Email/Online 09282018	2	0	1	1
09/27/2018	9	UOCAVA Mail 09272018	6	1	4	1
09/27/2018	8	UOCAVA Email 09272018	2	0	2	0
09/25/2018	7	UOCAVA Mail 09252018	15	1	14	0
09/25/2018	6	UOCAVA Email 09252018	10	2	7	1
09/21/2018	5	UOCAVA Mail Supplemental 09212018	10	3	5	2
09/21/2018	4	UOCAVA Email Supplemental	18	3	9	6
09/17/2018	3	UOCAVA Mail 09172018	210	91	84	35
09/17/2018	2	UOCAVA Email 09172018	731	381	262	88
09/17/2018	1	UOCAVA Fax 09172018	1	0	1	0
<b>Grand Totals</b>			255064	69650	167012	18402