PRELIMINARY BUDGET

Focusing on the BoCC Strategic Goals



2020 Proposed Revenues

| Revenue Type | 2019 Adopted Budget | | | 20 Proposed Budget | | Increase/ Decrease) | Percent Change | |
|------------------------------------|------------------------|-------------|----|-----------------------|----|------------------------|-------------------|--|
| | | Baagot | | Baagot | 1 | | onango | |
| Property Tax | \$ | 174,429,399 | \$ | 209,809,889 | \$ | 35,380,490 | 20.3% | |
| Sales Tax | | 52,037,234 | | 64,317,819 | | 12,280,585 | 23.6% | |
| Highway Users Tax | | 9,367,016 | | 9,704,485 | | 337,469 | 3.6% | |
| Specific Ownership Tax | | 14,978,716 | | 14,532,115 | | (446,601) | -3.0% | |
| Subtotal Taxes | \$ | 250,812,365 | \$ | 298,364,308 | \$ | 47,551,943 | 19.0% | |
| | | | | | | | | |
| Licenses & Permits | \$ | 3,168,382 | \$ | 2,800,983 | \$ | (367,399) | -11.6% | |
| Intergovernmental | | 127,297,184 | | 132,052,382 | | 4,755,198 | 3.7% | |
| Charges for Services | | 63,252,308 | | 68,294,688 | | 5,042,380 | 8.0% | |
| Fines & Forfeitures | | 870,058 | | 856,000 | | (14,058) | -1.6% | |
| Investment Income | | 2,742,873 | | 5,306,439 | | 2,563,566 | 93.5% | |
| Miscellaneous | | 22,816,650 | | 17,802,759 | | (5,013,891) | -22.0% | |
| Total Revenues | \$ | 470,959,820 | \$ | 525,477,559 | \$ | 54,517,739 | 11.6% | |
| Transfers In | \$ | 7,062,866 | \$ | 15,260,942 | \$ | 8,198,076 | 116.1% | |
| Total Revenues Including Transfers | \$ | 478,022,686 | \$ | 540,738,501 | \$ | 62,715,815 | 13.1% | |

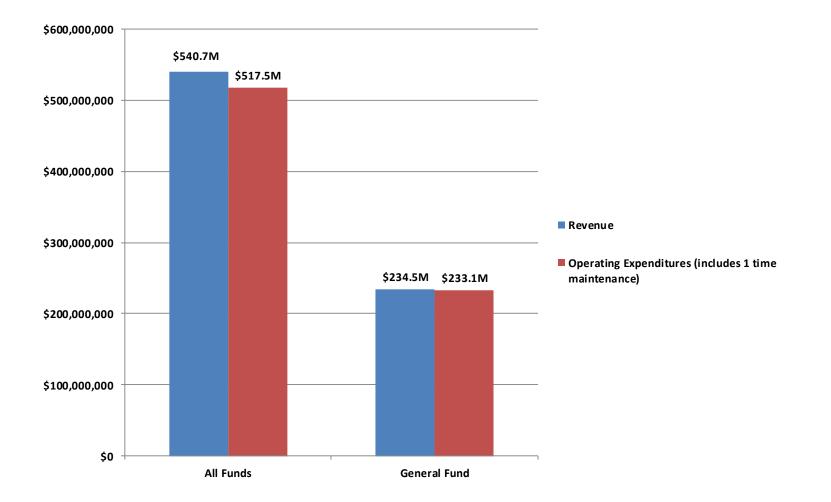
2020 Proposed Expenditures

| Expenditure Type | 2 | 019 Adopted Budget | 20 | 20 Proposed Budget | Increase/ Decrease) | Percent Change |
|--|----|----------------------------------|----|---------------------------|--|----------------------|
| Personnel | \$ | 202,037,914 | \$ | 222,184,576 | \$ 20,146,662 | 10.0% |
| Operations & Maintenance Charges for Services | | 19,606,190 164,785,007 | | 20,870,044 177,359,825 | 1,263,854 12,574,818 | 6.4% 7.6% |
| Debt Service Governmental Services | | 15,191,800 50,085,401 | | 24,497,624 57,350,233 | 9,305,824 7,264,832 | 61.3% 14.5% |
| Capital Total Expenditures | \$ | 59,007,327 510,713,638 | \$ | 56,684,273 558,946,575 | \$ (2,323,054) 48,232,937 | -3.9% 9.4% |
| Transfers Out | \$ | 7,062,866 | \$ | 15,260,942 | \$ 8,198,076 | 116.1% |
| Total Expenditures Including Transfers | \$ | 517,776,504 | \$ | 574,207,517 | \$ 56,431,013 | 10.9% |

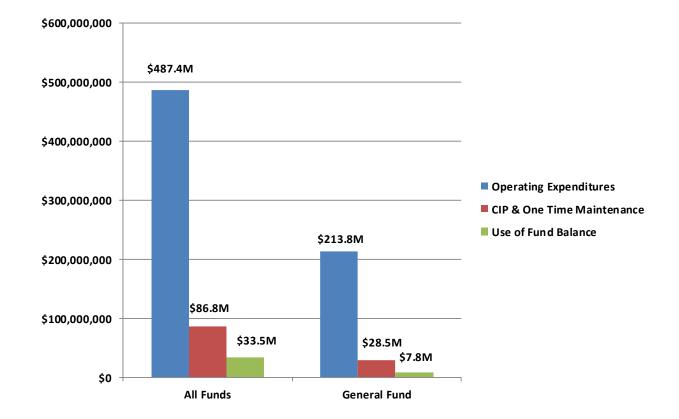
2020 Recommended FTEs

| Department | Position Title | FTE | | Salary | Benefit | Total | |
|-------------------------------------|---------------------------------------|-----|----|---------|---------------|-------|-----------|
| Animal Shelter | Customer Care Representative | 1.0 | \$ | 39,959 | \$ 21,961 | \$ | 61,920 |
| Assessor's Office | Real Estate Technician I | 1.0 | | 42,356 | 22,417 | | 64,773 |
| Community Economic & Development | Plans Examiner I | 1.0 | | 70,285 | 27,593 | | 97,878 |
| Community Safety & Wellbeing | Compliance and Enforcement Supervisor | 1.0 | | 59,012 | 25,488 | | 84,500 |
| County Attorney | Internal Investigator | 1.0 | | 70,285 | 27,656 | | 97,941 |
| Parks & Open Space | Parks Supervisor | 1.0 | | 74,420 | 30,531 | | 104,951 |
| Sheriff's Office | Commander - North Metro Task Force | 1.0 | | 130,401 | 41,478 | | 171,879 |
| Treasurer's Office | Treasury Professional | 1.0 | | 59,012 | 25,542 | | 84,554 |
| Treasurer's Office | Treasury Professional | 1.0 | | 59,012 | 25,542 | | 84,554 |
| General Fund | | 9.0 | \$ | 604,742 | \$ 248,208 | \$ | 852,950 |
| Public Works | Maintenance Crew Lead | 1.0 | | 70,207 | 28,120 | | 98,327 |
| Road & Bridge Fund | | 1.0 | \$ | 70,207 | \$ 28,120 | \$ | 98,327 |
| Insurance | WC & Safety Coordinator | 1.0 | | 60,084 | 25,742 | | 85,826 |
| Insurance Fund | | 1.0 | \$ | 60,084 | \$ 25,742 | \$ | 85,826 |
| GRAND TOTAL - 2020 Recommended FTEs | | | | 735,033 | \$ 302,070 | \$ | 1,037,103 |

2020 Proposed Revenues & Operating Expenditures



2020 Proposed Expenditures & Use of Fund Balance



2020 Fund Balance Overview

| 2020 Recommended Budget - Fund Balance Summary Overview | | | | | | | | | | | | | |
|---|--------------------------------|------------------|--------------|-----------------------------------|---|------------------|--|---|---------------------------------------|--|--|----------------------------------|--|
| Fund Name | Est. Beginning Fund Balance | 2020 Revenues | Transfers In | 2020 Total Adopted Revenues | 2020 Adopted Operating Expenditures | Transfers Out | 2020 Total Adopted Operating Expenses | 2020 Adopted Capital Expenditures | 2020 Total Adopted Expenditures | Projected Reserves/ Designations | Estimated Unrestricted Funds Available for FY2020 | Estimated Ending Fund Balance | % Change in Fund Balance FY19 vs. FY20 |
| General | \$95,916,581 | \$234,475,164 | \$0 | \$234,475,164 | \$224,531,858 | \$8,564,216 | \$233,096,074 | \$9,160,547 | \$242,256,621 | \$63,073,072 | 25,062,052 | \$88,135,124 | -8% |
| Special Revenue Funds | | | | | | | | | | | | | |
| CDBG | 1,533,313 | 6,710,658 | - | 6,710,658 | 7,138,084 | - | 7,138,084 | - | 7,138,084 | - | 1,105,887 | 1,105,887 | -28% |
| Conservation Trust | 1,987,356 | 793,225 | - | 793,225 | 672,955 | - | 672,955 | - | 672,955 | · · | 2,107,626 | 2,107,626 | 6% |
| CSBG | - | 500,000 | - | 500,000 | 479,436 | - | 479,436 | - | 479,436 | · · | 20,564 | 20,564 | 0% |
| Developmentally Disabled | 234,952 | 2,002,940 | - | 2,002,940 | 1,650,048 | - | 1,650,048 | - | 1,650,048 | · · | 587,844 | 587,844 | 150% |
| DIA Mitigation & Coord | 308,752 | 31,714 | - | 31,714 | 45,000 | - | 45,000 | - | 45,000 | · · | 295,466 | 295,466 | -4% |
| FLATROCK Facility | 649,722 | 523,218 | - | 523,218 | 544,122 | - | 544,122 | - | 544,122 | 100,000 | 528,818 | 628,818 | -3% |
| Head Start | 85,977 | 5,165,615 | 147,000 | 5,312,615 | 5,312,615 | - | 5,312,615 | - | 5,312,615 | · · | 85,977 | 85,977 | 0% |
| Open Space Projects | 3,344,360 | 86,604 | 6,300,000 | 6,386,604 | 519,800 | - | 519,800 | 6,300,000 | 6,819,800 | · · | 2,911,164 | 2,911,164 | -13% |
| Open Space Sales Tax | 40,968,147 | 22,309,045 | - | 22,309,045 | 19,980,344 | 6,300,000 | 26,280,344 | - | 26,280,344 | 29,597,870 | 7,398,978 | 36,996,848 | -10% |
| Retirement | 38,819 | 2,447,172 | - | 2,447,172 | 2,447,172 | - | 2,447,172 | - | 2,447,172 | · · | 38,819 | 38,819 | 0% |
| Road and Bridge | 41,521,633 | 54,127,518 | - | 54,127,518 | 54,175,583 | 396,726 | 54,572,309 | 10,140,000 | 64,712,309 | 15,000,000 | 15,936,842 | 30,936,842 | -25% |
| Social Services | 9,745,058 | 120,178,307 | - | 120,178,307 | 120,529,837 | | 120,529,837 | - | 120,529,837 | 3,901,032 | 5,492,496 | 9,393,528 | -4% |
| Waste Management | 3,053,714 | 575,000 | 2,700,000 | 3,275,000 | 3,076,255 | - | 3,076,255 | - | 3,076,255 | 3,007,143 | 245,316 | 3,252,459 | 7% |
| Workforce Development | 270,137 | 5,434,793 | 400,216 | 5,835,009 | 5,835,009 | - | 5,835,009 | - | 5,835,009 | - | 270,137 | 270,137 | 0% |
| Enterprise Funds | | | | | | | | | | | | | |
| Colorado Air & Space Port | 558,115 | 3,087,525 | 400,000 | 3,487,525 | 3,762,675 | - | 3,762,675 | 50,000 | 3,812,675 | 100,000 | 132,965 | 232,965 | -58% |
| Golf Course | 3,696,138 | 3,223,987 | - | 3,223,987 | 2,744,609 | | 2,744,609 | 105,000 | 2,849,609 | - | 4,070,516 | 4,070,516 | 10% |
| Stormwater Utility | 4,334,952 | 2,322,000 | - | 2,322,000 | 843,119 | - | 843,119 | 2,900,000 | 3,743,119 | 100,000 | 2,813,833 | 2,913,833 | -33% |
| Capital Project Funds | | | | | | | - | | | | | | |
| Capital Facilities | 9,250,139 | 26,021,416 | 4,120,000 | 30,141,416 | 16,442,624 | - | 16,442,624 | 22,885,000 | 39,327,624 | | 63,931 | 63,931 | -99% |
| Internal Service Funds | | | | | | | - | | | | | | |
| Fleet | 7,154,619 | 9,031,236 | 1,193,726 | 10,224,962 | 5,100,735 | - | 5,100,735 | 5,143,726 | 10,244,461 | 2,017,143 | 5,117,977 | 7,135,120 | 0% |
| Insurance | 5,374,695 | 26,430,422 | - | 26,430,422 | 26,430,422 | - | 26,430,422 | - | 26,430,422 | 975,000 | 4,399,695 | 5,374,695 | 0% |
| TOTAL ADAMS COUNTY | \$230,027,179 | \$525,477,559 | \$15,260,942 | \$540,738,501 | \$502,262,302 | \$15,260,942 | \$517,523,244 | \$56,684,273 | \$574,207,517 | \$117,871,260 | \$78,686,903 | \$196,558,163 | -15% |

Next Steps

- December 10 Second Reading and Adoption of the 2020 Adams County Budget
- December 10 Certification of Mill Levies